

**South Ayrshire Council**

**Report by Depute Chief Executive and Director  
of Housing, Operations and Development  
to Cabinet  
of 25 April 2023**

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**Subject: Approval Process and Governance Arrangements for  
Ward Capital Projects**

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**1. Purpose**

- 1.1 The purpose of this report is to seek Cabinet agreement for the approval process and governance arrangements associated with capital projects that support Place Plans and Community Led projects in each Ward; for Ayr Town Centre projects; for Girvan town centre regeneration projects and for the Promenade and Shorefront enhancements.

**2. Recommendation**

**2.1 It is recommended that the Cabinet:**

- 2.1.1 agrees the approval process and governance arrangements as set out in Section (4) below; and**
- 2.1.2 request that officers present a detailed programme of works to the Council meeting on 29 June 2023 confirming the Ward Capital Projects agreed, and when they will be undertaken.**

**3. Background**

- 3.1 At its meeting on 1 March 2023, the Council approved the General Services Revenue Budget 2023-24 and the Capital Investment Programme 2023-24 to 2034-35.
- 3.2 Contained in the Capital Investment Programme 2023-24 to 2034-35 was funding for Place Plans; Place Planning and Community Led Projects; Place Planning and Ayr Ward West/Ayr Town Centre Projects; Girvan Regeneration Projects; and Promenade and Shorefront Enhancement Schemes.
- 3.3 Funding for Place Plans was allocated for financial year 2023-24. Funding for Girvan Regeneration Projects was allocated over financial years 2023-24 and 2024-25. Funding for Place Planning and Community Led Projects; for Place Planning and Ayr Ward West/Ayr Town Centre Projects; and for Promenade and Shorefront Enhancement Schemes was allocated over a four year period from 2023-25 to 2026-27.

3.4 Members requested that a report be developed outlining the approval process and governance arrangements in respect of the allocations outlined above.

#### **4. Proposals**

4.1 It is proposed that a detailed review of the most up-to-date Place Plans for each of our communities is completed to identify potential capital projects that support the strategic objectives and outcomes of the Council, but also have no risk of any future revenue burdens.

4.2 On completion of the collation of the potential list of capital projects, Ward meetings will take place with Elected Members to share with them the findings from the Place Plan review and to ascertain whether or not any further constituent aspirations for capital investments in improvements have been put to Ward Members.

4.3 The finalised project list for each Ward will be circulated to Community Councils to provide them with details of the proposals for their information.

4.4 Bids for all new capital projects will be submitted to the Capital Asset Management Group in accordance with the arrangements as set out in the approved Asset Management Plan 2021 (Land and Buildings) and thereafter submitted to Council to complete the approval process.

4.5 The Capital Asset Management Group will perform the function of governance for the Ward Capital Projects in accordance with the conditions as set out in the approved Asset Management Plan 2021 (Land and Buildings).

#### **5. Legal and Procurement Implications**

5.1 There are no legal implications arising from this report.

5.2 There are no procurement implications immediately arising from this report.

#### **6. Financial Implications**

6.1 The Capital Investment Programme Expenditure 2023-2024 to 2034-35 as approved by Council is set out below:

<b>3</b>	<b>Communities Investment</b>	<b>2023-24 £</b>	<b>2024-25 £</b>	<b>2025-26 £</b>	<b>2026-27 £</b>
i)	Girvan Regeneration Projects	1,500,000	1,500,000	-	-
l)	Place Plans	700,000	-	-	-
m)	Place Planning and Community Led Projects	1,750,000	1,750,000	1,750,000	1,750,000
n)	Place Planning and Ayr Ward West/Ayr Town Centre Projects	1,000,000	1,000,000	1,000,000	1,000,000

<b>3</b>	<b>Communities Investment</b>	<b>2023-24 £</b>	<b>2024-25 £</b>	<b>2025-26 £</b>	<b>2026-27 £</b>
o)	Promenade and Shorefront Enhancement Scheme	850,000	500,000	500,000	500,000

## **7. Human Resources Implications**

7.1 There are no human resources implications.

## **8. Risk**

### **8.1 Risk Implications of Adopting the Recommendations**

8.1.1 There are no risks associated with agreeing to the above recommendations.

### **8.2 Risk Implications of Rejecting the Recommendations**

8.2.1 There is a risk if the above recommendations are rejected that the Council will not be in a position to complete the capital investments in improvements in our communities.

## **9. Equalities**

9.1 The proposals in this report have been assessed through the Equality Impact Assessment Scoping process. There are no significant potential positive or negative equality impacts of agreeing the recommendations and therefore an Equalities Impact Assessment is not required. A copy of the Equalities Scoping Assessment is attached as [Appendix 1](#).

## **10. Sustainable Development Implications**

10.1 **Considering Strategic Environmental Assessment (SEA)** - This report does not propose or seek approval for a plan, policy, programme or strategy or document otherwise described which could be considered to constitute a plan, programme, policy or strategy.

## **11. Options Appraisal**

11.1 An options appraisal has not been carried out in relation to the subject matter of this report.

## **12. Link to Council Plan**

12.1 The matters referred to in this report contribute to Priorities 1 and 3 of the Council Plan: Spaces and Places/ Moving around and the environment (Outcome 1); and Civic and Community Pride/ Community Engagement (Outcome 2).

## **13. Results of Consultation**

13.1 Consultation has taken place with Councillor Martin Dowey, Leader of the Council and Portfolio Holder for Corporate and Strategic, Councillor Ian Davis, Portfolio

Holder for Finance, Human Resources and ICT, and Councillor Martin Kilbride, Portfolio Holder for Buildings, Housing and Environment, and the contents of this report reflect any feedback provided.

#### 14. Next Steps for Decision Tracking Purposes

- 14.1 If the recommendations above are approved by Members, the Depute Chief Executive and Director of Housing, Operations and Development will ensure that all necessary steps are taken to ensure full implementation of the decision within the following timescales, with the completion status reported to the Council in the 'Council and Cabinet Decision Log' at each of its meetings until such time as the decision is fully implemented:

<i>Implementation</i>	<i>Due date</i>	<i>Managed by</i>
Present a detailed programme of works to the Council meeting on 29 June 2023 and when they will be undertaken	29 June 2023	Depute Chief Executive and Director of Housing, Operations and Development.

**Background Papers**    **Report to South Ayrshire Council of 1 March 2023 - [Revenue Estimates 2023/24, Capital Estimates 2023/24 to 2034/35 and Carbon Budget 2023/24](#)**

**Persons to Contact:**    **Mike Newall, Depute Chief Executive and Director of Housing, Operations and Development,  
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**Chris Cox, Assistant Director - Planning and Development  
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**Date: 14 April 2023**

**South Ayrshire Council  
Equality Impact Assessment including Fairer Scotland Duty**

**Section One: Policy Details\***

Name of Policy	Approval Process and Governance Arrangements for Ward Capital Projects.
Lead Officer (Name/Position)	Mike Newall Depute Chief Executive and Director of Housing, Operations and Development <a href="mailto:mike.newall@south-ayrshire.gov.uk">mike.newall@south-ayrshire.gov.uk</a>
Support Team (Names/Positions) including Critical Friend	Macy Biggar Community Planning and Equalities Assistant Susan McCardie Community Planning Lead Officer

\*The term Policy is used throughout the assessment to embrace the full range of policies, procedures, strategies, projects, applications for funding or financial decisions.

What are the main <b>aims</b> of the policy?	That a detailed review of up-to-date Place Plans is completed for each of our communities to identify potential capital projects that will support the strategic objectives and outcomes of the Council, but also will have no risk of any future revenue burdens.
What are the intended <b>outcomes</b> of the policy?	<ul style="list-style-type: none"> <li>• To share findings from the Place Plan Review with Elected Members and ascertain whether any further constituent aspirations for capital investments in improvements have been put to ward members.</li> <li>• To share finalised project list for each ward with Community Councils to provide them with details of the proposals for their information.</li> <li>• Attract more tourists to South Ayrshire</li> <li>• Residents will be proud to be part of South Ayrshire</li> </ul>

**Section Two: What are the Likely Impacts of the Policy?**

Will the policy impact upon the whole population of South Ayrshire and/or particular groups within the population? (please specify)	The Policy will impact areas of South Ayrshire which are associated with Capital Projects that support Place Plans and Community Led projects in each ward for; Ayr Town Centre projects; for Girvan Town Centre Regeneration Projects and for the Promenade and Shorefront enhancements.
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Considering the following Protected Characteristics and themes, what likely impacts or issues does the policy have for the group or community?

List any likely positive and/or negative impacts.

Protected Characteristics	Positive and/or Negative Impacts
<b>Age:</b> Issues relating to different age groups e.g. older people or children and young people	<b>Positive:</b> New arrangements would be fully inclusive to all age groups.
<b>Disability:</b> Issues relating to disabled people	<b>Positive:</b> New arrangements would be fully inclusive to people with disabilities
<b>Gender Reassignment – Trans/Transgender:</b> Issues relating to people who have proposed, started or completed a process to change his or her sex	<b>Positive:</b> New arrangements would be inclusive to all irrespective of a person’s gender.
<b>Marriage and Civil Partnership:</b> Issues relating to people who are married or are in a civil partnership	<b>Positive:</b> New arrangements would be inclusive to all irrespective of a person’s marital/civil partnership status.
<b>Pregnancy and Maternity:</b> Issues relating to woman who are pregnant and/or on maternity leave	<b>Positive:</b> New arrangements would be fully inclusive to this group.
<b>Race:</b> Issues relating to people from different racial groups,(BME) ethnic minorities, including Gypsy/Travellers	<b>Positive:</b> New arrangements would apply equally to Individuals of all racial groups
<b>Religion or Belief:</b> Issues relating to a person’s religion or belief (including non-belief)	<b>Positive:</b> New arrangements would be fully inclusive to all religions and beliefs (including non-belief).
<b>Sex:</b> Issues specific to women and men/or girls and boys	<b>Positive:</b> new arrangements would have a positive impact on both men and women.
<b>Sexual Orientation:</b> Issues relating to a person’s sexual orientation i.e. LGBT+, heterosexual/straight	<b>Positive:</b> New arrangements would be fully inclusive to all irrespective of a person’s sexual orientation.

<b>Equality and Diversity Themes Relevant to South Ayrshire Council</b>	<b>Positive and/or Negative Impacts</b>
<b>Health</b> Issues and impacts affecting people's health	<b>Positive:</b> Place Plans will ensure a better understanding of our population and places and allow development of plans to positively impact on health.
<b>Human Rights:</b> Issues and impacts affecting people's human rights such as being treated with dignity and respect, the right to education, the right to respect for private and family life, and the right to free elections.	<b>Positive:</b> A human rights approach will underpin both the formal engagement and consultation process, and any subsequent implementation of new governance arrangements.

<b>Socio-Economic Disadvantage</b>	<b>Positive and/or Negative Impacts</b>
<b>Low Income/Income Poverty:</b> Issues: cannot afford to maintain regular payments such as bills, food and clothing.	<b>Positive:</b> Place Plans and Community Led Projects will allow the Council to focus on where the need is greatest to support low income/income poverty.
<b>Low and/or no wealth:</b> Issues: enough money to meet basic living costs and pay bills but have no savings to deal with any unexpected spends and no provision for the future	<b>Positive:</b> Place Plans and Community Led Projects will allow the Council to focus on where the need is greatest to support low and/or no wealth.
<b>Material Deprivation:</b> Issues: being unable to access basic goods and services i.e. financial products like life insurance, repair/replace broken electrical goods, warm home, leisure/hobbies	<b>Positive:</b> Place Plans and Community Led Projects will allow the Council to focus on where the need is greatest to support material deprivation.
<b>Area Deprivation:</b> Issues: where you live (rural areas), where you work (accessibility of transport)	<b>Positive:</b> Place Plans and Community Led Projects will allow the Council to focus on where the need is greatest to support area deprivation.

### Section Three: Evidence Used in Developing the Policy

<p><b>Involvement and Consultation</b> In assessing the impact(s) set out above what evidence has been collected from involvement, engagement or consultation? <b>Who</b> did you involve, <b>when</b> and <b>how</b>?</p>	<p>At Council meeting on 1<sup>st</sup> March 2023, the Council approved the General Services Revenue Budget 2023-2024 and the Capital Investment Programme 2023-24 to 2034-2035.</p> <p>Extensive consultation has taken place as part of the Place Planning process, for place-based strategies, budget survey and accessible Ayr. Further information can be found on our consultation <a href="#">web page</a>.</p>
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<p><b>Data and Research</b> In assessing the impact set out above what evidence has been collected from research or other data. Please specify <b>what</b> research was carried out or data collected, <b>when</b> and <b>how</b> this was done.</p>	Data was taken from Place Plans published in 2019, 2021 and 2022 from across South Ayrshire. The data confirmed the priority actions South Ayrshire communities said they wanted to see delivered. In addition to this, road safety data from Ayrshire Roads Alliance and traffic speed data from Police Scotland were also considered as part of the priority project considerations.
<p><b>Partners data and research</b> In assessing the impact(s) set out in Section 2 what evidence has been provided by partners?  Please specify partners</p>	Ayrshire Roads Alliance, Police Scotland, North Carrick Community Benefit Company, Dynamic Dunure, Go Girvan, Girvan Attractions, the Quay Zone in Girvan, Prestwick Civic Pride Partnership, Community Councils, Newton Green Tenants and Residents Association, Sustrans and Local Elected Members.
<p><b>Gaps and Uncertainties</b> Have you identified any gaps or uncertainties in your understanding of the issues or impacts that need to be explored further?</p>	It is proposed that a detailed review of the most up-to-date Place Plans for each of our communities is completed to identify potential capital projects that support the strategic objectives and outcomes of the Council, but also have no risk of any future revenue burdens.

**Section Four: Detailed Action Plan to address identified gaps in:**

- a) evidence and
- b) to mitigate negative impacts

No.	Action	Responsible Officer(s)	Timescale
1	Review most up to date Place Plans	Mike Newall, Chris Cox, Kenny Dalrymple and Kevin Braidwood.	By 30 April 2023
2	On completion of the collation of the potential list of capital projects, Ward meetings will take place with Elected Members	Mike Newall, Chris Cox and Kenny Dalrymple	By 31 May 2023

**Note: Please add more rows as required.**

**Section Five - Performance monitoring and reporting**

Considering the policy as a whole, including its equality and diversity implications:

When is the policy intended to come into effect?	Present a detailed programme of works to the Council meeting on 29 June 2023.
When will the policy be reviewed?	End of June 2024
Which Panel will have oversight of the policy?	Full Council




**Summary Equality Impact Assessment Implications & Mitigating Actions**

**Name of Policy:** Approval Process and Governance Arrangements for Ward Capital Projects.

This policy will assist or inhibit the Council's ability to eliminate discrimination; advance equality of opportunity; and foster good relations as follows:

<p><b>Eliminate discrimination</b></p> <p>Neither assist nor inhibit.</p>
<p><b>Advance equality of opportunity</b></p> <p>This will look to advance opportunities through improvement of our places.</p>
<p><b>Foster good relations</b></p> <p>This will continue to foster good relations by developing meaningful communication and engagement with local communities to identify their needs and views.</p>
<p><b>Consider Socio-Economic Disadvantage (Fairer Scotland Duty)</b></p> <p>The Approval Process and Governance Arrangements for Ward Capital Projects will pay due regard to the Fairer Scotland Duty.</p>

<b>Summary of Key Action to Mitigate Negative Impacts</b>	
<b>Actions</b>	<b>Timescale</b>
None	N/A

**Signed:** 

**Date:** 21 April 2023