

## Minute of Integration Joint Board Meeting

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**Date:** Tuesday 15 May 2018

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**Time:** 2pm

**Place:** County Hall, County Buildings, Wellington Square, Ayr

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### Present

Councillor Julie Dettbarn  
Councillor Douglas Campbell  
Councillor Brian McGinley  
Claire Gilmore  
Councillor Hugh Hunter  
Margaret Anderson  
Jim McGinn, Depute Representative Member - NHS Ayrshire & Arran Staff Side.  
Glenda Hanna, Depute Representative Member – Independent Sector  
Hugh Millar, Representative Member - NHS Public Involvement Network  
Dr Chaitanya Mudunuri, Stakeholder General Practitioner  
Phil Hodgkinson, Medical Practitioner who is not a GP

### In Attendance

Tim Eltringham, Chief Officer (Director of Health and Social Care)  
Rob Whiteford, Chief Finance Officer  
Billy McClean, Associate Director for Allied Health Professions  
Kenny Leinster, Head of Community Health and Care Services and Chief Social Work Officer  
Dr Joy Tomlinson, Interim Director of Public Health (Joint)  
Karen Briggs, Service Lead – Legal and Licensing, South Ayrshire Council  
Bill Gray, Senior Manager - Planning & Performance  
Wendy Harrington, Interim Senior Manager, Children's Services and Criminal Justice  
Steven Kelly, Team Leader, Self-Directed Support  
Laura Conaghan, Senior Clerical Assistant

### Councillor Julie Dettbarn (Vice Chair) in the Chair

#### 1. Apologies for Absence

Apologies for absence were received on behalf of Stewart Donnelly, Lesley Bowie, Susan Dodd, Margaret McKeith, Elaine Hill, and Kes Khaliq.

## 2. Declarations of Interest

There were no Declarations of Interest by Members of the Board in terms of Standing Order No. 7, the Standards in Public Life – Code of Conduct for Members of Devolved Public Bodies.

## 3. Minute of Previous Meeting

The minute of the meeting held on 14 March 2018 ([previously circulated](#)) was approved by the Board.

## 4. Matters Arising

A paper was submitted ([previously circulated](#)) updating Members of the Board on matters arising from previous meetings of the Integration Joint Board and the following was noted.

Access to Information and Information Management – The new National Digital Strategy has now been published. This will be presented at the briefing session prior to the Integration Joint Board business meeting in June.

Budget Monitoring Report for Period 7 – Work remains ongoing in relation to the consideration of Bank Nursing being considered for SA HSCP. An update will be provided in October 2018.

Technology Enabled Care Strategy – It is proposed that an updated report will be provided after the summer recess in relation to sustainable funding for the programme.

Pan-Ayrshire Community Phlebotomy Service – An update report regarding the establishment of the new service will be provided at the June meeting.

Biggart Hospital Update – An update report will be provided at the June regarding the reconfiguration of service.

Pan-Ayrshire Psychology Review – An interim report will be provided at the June meeting with a full update due to be submitted in September.

Strategic Plan 2018-21 – The final Strategic Plan, including the financial information, will be submitted for approval by the IJB in June.

New GP Contract – An update report on the development of the Primary Care Improvement Plan will be submitted to the meeting on 27<sup>th</sup> June.

Strategic Risk Register – The next update to the register will be submitted later in 2018.

2018-19 Budget Update – Cost reductions and efficiency proposals to be developed and an updated budget paper to be submitted to the Board at its June meeting for approval.

Red Cross Report – The Red Cross Home from Hospital Service to be considered again once the Integrated Budget for 2018-19 has been agreed.

## 5. Strategic Plan 2018-21 and Integrated Budget for 2018-19

The Director of Health and Social Care and the Chief Finance Officer provided a verbal update on the development of the Strategic Plan for 2018-21 and the Integrated Budget for 2018-19.

The Chief Finance Office advised that since providing an outline of the budget at the meeting in March, extensive work has been undertaken to develop cost saving measures. It was noted that the Integration Joint Board Voting Members have been briefed on this work. The Chief Finance Officer stated that work to minimise costs is ongoing and it is intended that a finalised report will be submitted to the next meeting of the Board for approval.

Mr Gray advised that the final draft of the Strategic Plan 2018-19 will be provided alongside the finalised budget and added that the consultation on the Plan had been completed and will be discussed at the Strategic Planning Advisory Group on the 6<sup>th</sup> June 2018 to allow for amendments to be made, as required.

Councillor Campbell stated his view that perhaps consideration could be given to reducing the number of objectives within the Plan. It was agreed that Councillor Campbell's comments would be considered by the Strategic Planning Advisory Group when it reviews, for the last time, the content of the draft Plan.

Councillor Hunter asked for information in relation to the temporary funding provided to NHS Ayrshire and Arran at the end of financial year 2017-18, by the Scottish Government, to allow it to cover all of its costs in that financial year. The Chief Finance Officer explained that the NHS will not require to repay this funding before it has achieved financial stability and is at least breaking even in terms of its annual budget.

Councillor Hunter expressed his concern at the current level of demand for health and social care services and the HSCP's ability to meet this demand based on the current funding available. The Chief Finance Officer acknowledged that the budget is very challenging and that some of the efficiencies proposed will increase the overall level of risk in some areas. Mr McGinn queried if these risks would impact on any jobs? The Chief Officer advised that he did not expect this to directly be the case.

**The Board acknowledged that the finalised Strategic Plan for 2018-21 and the Integrated Joint Budget for 2018-19 will be submitted to the Integration Joint Board in June for approval.**

## 6. Functional Family Therapy

A report was submitted by the Director of Health and Social Care ([previously circulated](#)) on the proposal to provide Functional Family Therapy to support families with children at risk of being looked after and/or accommodated.

The Chair introduced Ms Wendy Harrington, Interim Senior Manager, Children & Families to the Board.

Ms Harrington explained that the cost of accommodating children away from their families during the period of 2016/17 was £11m. Ms Harrington further explained that this therapy is licenced and run by Action for Children and is an evidence based tool which has already been successfully utilised within other local authorities in Scotland. Ms Harrington stated that the therapy is carried out within the family home and focuses on communications within families and aims to create a plan in line with the goals of the child and family. The therapy team will help families to build on their individual strengths and will look at the difficulties within the family home thus allowing for advice and guidance to be given to overcome these.

Ms Harrington advised that the therapy will be commissioned in collaboration with North and East Ayrshire Health and Social Care Partnerships, with North Ayrshire taking the lead. It is proposed that each Partnership contributes £50k annually for the next 3 years, which will cover the service costs of the Functional Family Therapy in each area. Ms Harrington added that this cost is less than that of residential placements for South Ayrshire's Health and Social Care Partnership.

Councillor Hunter queried if the whole-family approach is currently being implemented by Social Workers as the Functional Family Therapy is similar to early intervention work which should currently be being carried out by Social Work Teams. Ms Harrington explained that Social Workers do have contact with families and that this is very important, however, the Functional Family Therapy is a specialised therapy that will provide added benefit for families.

It was noted that the Partnership is working towards a strategy in relation to early intervention with families.

Councillor McGinley stated that he would encourage staff to look at work relating to early intervention. Councillor McGinley also advised that this work should be done collaboratively with schools, communities and parents/carers.

Ms Gilmore advised that she has seen this therapy implemented in other local authorities and that it had been successful.

**The Board agreed to support a collaborative commissioning exercise with East Ayrshire and North Ayrshire Health and Social Care Partnerships to provide a Functional Family Therapy Service in Ayrshire.**

## 7. Health and Social Care Partnership Housing Requirements

A report was submitted by the Director of Health and Social Care ([previously circulated](#)) on the current housing requirements of the different care groups being supported by the Partnership.

Mr Gray advised that this is likely to be the first of a number of papers to be presented to the Integration Joint Board in respect of housing needs in the period to 2023. Mr Gray stated that there are four main areas which have been highlighted as having a need for additional housing. These areas are Learning Disability, Mental Health, Older People and Children and Young People.

Mr Gray reported that Housing and Social Work Services are working collaboratively to develop the requirements for additional housing and to identify possible sites, in some cases with housing association (RSL) partners. It was noted that some of the buildings on the Arrol Park site are being considered for possible conversion to housing accommodation.

Mr Gray informed the Board that an update will be provided in relation to the Partnership's housing requirements following the summer recess and that this current paper will be referred to the South Ayrshire Council Leadership Panel for consideration.

Councillor Campbell advised that South Ayrshire Council has funding of £68m to build 1000 socially affordable homes and a plan detailing the requirements for each service area should be developed.

**The Board agreed to (1) endorse the approach set out in the report; and (2) to refer the report to South Ayrshire Council's Leadership Panel for consideration in the context of its Strategic Housing Investment Plan.**

## 8. Mental Welfare Commission: Right to Advocacy

A report was submitted by the Director of Health and Social Care ([previously circulated](#)) on the report published by the Mental Welfare Commission on the findings of its first biennial survey regarding advocacy planning in Scotland.

Mr Gray advised that the Mental Welfare Commission have requested that a Strategic Advocacy Plan be prepared for each IJB area and have asked for this to be completed by the end of the calendar year.

Mr Millar queried if the current uptake of advocacy services and costing of this can be collated. Mr Gray advised that this information can be presented at a future meeting of the Performance and Audit Committee.

Ms Hanna asked if there is a possibility that additional advocacy services will be commissioned. Mr Gray explained that advocacy services that are currently being commissioned will be reviewed when the Strategic Advocacy Plan is created.

Councillor Hunter enquired if the information is available to create a plan by the end of the calendar year. Mr Gray confirmed that information regarding the use of advocacy services within South Ayrshire is available for known service users. However, Mr Gray added that some people may not be aware of the advocacy services available and that additional steps require to be taken to better promote these services within South Ayrshire.

**The Board agreed to (1) note the findings detailed in the report by the Mental Welfare Commission; and (2) approved the preparation of a Strategic Advocacy Plan by the end of 2018.**

## 9. In-Control Review of SDS and Action Plan

A report was submitted by the Director of Health and Social Care ([previously circulated](#)) detailing recommendations for the future implementation of Self-Directed Support in South Ayrshire.

Steven Kelly, Team Leader for Self-Directed Support advised the Board that an external review of the implementation of SDS in South Ayrshire had been carried out by In-Control. This review highlighted four key themes for further development, including: promoting Self-Directed Support, redesign of systems and processes, developing, cultivating and encouraging new ways of working and engaging, sharing and celebrating Self-Directed Support. An Action Plan has been prepared to implement the findings of the report and this will be implemented in a collaborative way with HSCP staff and partner organisations. Updates on progress will be provided to the Performance and Audit Committee.

Councillor Hunter queried if annual appraisals are taking place in the service at present. The Chief Social Work Officer explained that appraisals take place every year when PDR's are completed with staff, and through this, staff and managers can review the training that individuals require.

Ms Gilmore acknowledged that implementing SDS has been difficult nationally and queried the comment regarding the rebooting of SDS, locally. The Chief Officer explained that some people still view SDS as a direct payment and as such

fundamental work is required to promote SDS and all of the options available. The Chief Officer added that the reboot will allow the best use of resources to be made in a way that is best suited to the needs of individuals.

**The Board agreed to (1) note the recommendations included within the In-Control Report; and (2) approve the Self-Directed Support Action Plan as a means of implementing the recommendations set out within the report.**

## 10. Preventing Drug Related Deaths: A Framework for Ayrshire & Arran

A report was submitted by the Director of Public Health ([previously circulated](#)) highlighting concerns relating to the number of deaths amongst problem drug users in Ayrshire & Arran in 2016.

Ms Tomlinson gave a summary of the report and stressed that there is a worrying pattern of drug related deaths across Ayrshire and Arran. Ms Tomlinson acknowledged that the numbers may not seem high in relation to other causes of death, however, drug related deaths have increased. It was noted that there is an increasing number of drug users and the high number of deaths will likely remain because to this. Ms Tomlinson advised that ADP's are focused on strengthening a response to prevent these deaths.

Ms Tomlinson advised that the Alcohol and Drug Partnerships throughout Ayrshire, collated available information on drug related deaths and hosted a joint conference regarding this. From this conference, four key themes had been identified around which work would be organised to help combat the issue. The themes are caring for people in contact with services, reaching people not in contact with services, reducing risk and working with families and communities.

Councillor Hunter advised that he has had conversations with young people who have lost friends to suicide and questioned if there would be a separate plan for this? Ms Tomlinson stated that this could be regarded as a separate issue, however, there are overlaps due to uncertainty around whether particular deaths are drug related or suicide. Ms Tomlinson acknowledged that there would have to be a wider conversation with Mental Health Service in relation to this.

Mr Millar highlighted that there is a difference between what services would like to do in this regard and the resources that are available to them to support the action that they are able to take. Mr Leinster advised that there are new drugs on the market which are being sold to younger people which is contributing to the issue, but so too are a number of older people who have become dependent on drugs and alcohol. Mr Leinster noted that traumatic events often lead to drug use and as a service, there is a need to be responsive during early intervention with people. Mr Leinster highlighted the importance of services working jointly and sharing information appropriately. It was noted that family support is key to helping people with drug related issues.

Councillor Campbell stated that dealing with drug users can be difficult as their needs are individual and questioned if services can be made more widely available due to the fact that GPs are not always accessible. Councillor Campbell added that if a drug user recognises that they require help and are willing to seek out this help, it is essential that services are available for them as this opportunity may be lost due to the correct services not being available. Dr Mudunuri advised that GP's refer drug users onto specialised services which help them combat drug issues and other issues, if required.

Mr McGinn acknowledged the paper and added that it is important to understand the reasons why people start taking drugs. Mr McGinn noted that a joint working approach would be beneficial to helping people.

**The Board agreed to (1) note the increase in drug related deaths across Ayrshire and Arran in 2016 and the underlying reasons contributing to this; (2) endorse the new Strategic Framework: Preventing Drug related deaths, which sets out the overarching response of the three Alcohol and Drug Partnerships in Ayrshire; and (3) receive further annual updates on the progress of the action plan from the Alcohol and Drug Partnership given the deteriorating picture locally.**

## 11. GP Partnership Forum

The minutes of the meeting of the GP Partnership Forum held on 22<sup>nd</sup> December 2017, were submitted ([previously circulated](#)) by the Director of Health and Social Care for noting by the IJB.

## 12. Performance & Audit Committee

The minutes of the meeting of the Performance and Audit Committee held on 16<sup>th</sup> February 2018, were submitted ([previously circulated](#)) by the Director of Health and Social Care for noting by the IJB.

## 13. Strategic Planning Advisory Group

The minutes of the meeting of the Strategic Planning Advisory Group held on 6<sup>th</sup> March 2018, were submitted ([previously circulated](#)) by the Director of Health and Social Care for noting by the IJB.

## 14. Any Other Business

As there were no further matters to discuss, the meeting closed at 4.05pm.

## **15. Date of Next Meeting**

1.00pm on Wednesday 27<sup>th</sup> June 2018 within Eglinton House, Ailsa Hospital, Dalmellington Road, Ayr, KA6 6AB.