

## Minute of Integration Joint Board Meeting

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**Date:** Tuesday 17<sup>th</sup> December 2019

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**Time:** 2.00pm

**Place:** Elgin House Meeting Room, Ailsa Hospital, Ayr

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### **Present**

Brian McGinley (Chair)  
Margaret Anderson  
Councillor Julie Dettbarn  
Councillor William Grant  
Councillor Hugh Hunter  
Ewing Hope  
Hugh Millar, Representative Member – NHS Public Involvement Network  
Karen Hedge, Independent Sector Representative Member  
Joy Tomlinson, Consultant in Public Health  
Billy Cooper, Representative Member – Council Trades Unions

### **In Attendance**

Tim Eltringham, Chief Officer (Director of Health and Social Care)  
Rob Whiteford, Chief Finance Officer  
Elaine Hill, Lead Allied Health Professional Advisor  
Rosemary Robertson, Nursing Advisor  
Billy McClean, Head of Community Health and Care Services  
Mark Inglis, Head of Children's Health, Care and Justice Services  
Phil White, Partnership Facilitator  
Marie Keirs, Finance Co-ordinator  
Vicky Campbell, Strategic Programme Manager  
Chris Black, Medical Secretary, Ayrshire & Arran Sub Committee  
Lynn Campbell, Administration Assistant

**Chair** - Councillor Brian McGinley in the Chair.

#### **1. Apologies for Absence**

Apologies for absence were received on behalf of Linda Semple, Lesley Bowie, Susan Dodd and Dr. Crawford McGuffie.

#### **2. Declarations of Interest**

There were no Declarations of Interest by Members of the Board in terms of Standing Order No. 7, the Standards in Public Life – Code of Conduct for Members of Devolved Public Bodies.

### 3. Minute of the Previous Meetings

Mr Hope noted that the minute had not captured his request for further information on the budget deficit, in particular, information surrounding Biggart. R Whiteford agreed to forward the information requested to Mr Hope. The minute of the meeting held on 6<sup>th</sup> November 2019 (previously circulated) was then approved by the Board.

### 4. Matters Arising

A paper was submitted (previously circulated) updating Members of the Board on matters arising from previous meetings of the Integration Joint Board and the following was noted:

Preventing Drug Related Deaths: A Framework for Ayrshire & Arran - Update report to be submitted to the Board in February 2020.

Integration of the Contracts and Commissioning Team to the Council's Procurement Service - Update reports to be presented to the Board in April and October 2020.

Significant Case Review

Following a meeting with the Care Inspectorate an update report on implementation of the Action Plan arising from the review, item is on the agenda.

Primary Care Improvement Plan – Update on the Primary Care Improvement Plan is on the agenda for discussion.

Free School Meals within South Ayrshire – Board to receive further updates on the provision of free school meals within South Ayrshire in April 2020.

### 5. Significant Case Review

A report was submitted (previously circulated) by the Director of Health and Social Care to provide an overview of progress on the findings of the Significant Case Review.

Mr McClean advised the Board that the majority of the actions within the SCR action plan have now been complete.

The implementation of Care 1<sup>st</sup> was initially expected to be complete in December 2019, however will now be complete by May 2020. Mr McClean reassured the Board he was confident that this new target could be achieved, acknowledging the good engagement from services.

Mr Eltringham informed the Board that the final report from the Care Inspectorate has still to be published.

Mr Hunter requested an update on the progression of 'secure' email, Mr Eltringham advised that ICT are currently working on this.

Mr McClean welcomed Mr Cooper to be part of conversation in regards to the 'review of the current workforce model' and extended the invite to the other Trade Unions who represent the Council.

Discussion followed surrounding training; Mr Eltringham advised that the newly appointed Chief Social Work Officer will have a focus on this. The chair suggested a paper on training could be presented to the board once the new CSWO is in post.

**The Integration Joint Board noted the work which has been undertaken and is planned.**

## 6. Care Leavers Update Report

A report was submitted (previously circulated) by the Director of Health and Social Care advising the Board on the current provision and access to housing for young people leaving care in South Ayrshire; and to consider a spend to save model that would result in improved outcomes for young people as well as improved efficiency.

Mr Inglis read over the report highlighting the good working relationships with South Ayrshire Council Housing, noting the proposals to extending Cunningham Place to allow for emergency respite, and to provide satellite flats attached to each of the South Ayrshire Children's houses to provide support to young people in the transition from Care.

Councillor Grant thanked Mr Inglis for his report, commenting that he supports the proposals being made and noted the excellent work taking place in Children's Services.

Discussions continued around the number of Children's hearings being held. Mr Inglis commented that there is an 18% reduction in the number of Children's Hearings and it is believed that this is a result of intervening at an earlier stage.

With regard to the 'First Home Care Experienced Young Person Pilot', Mrs Anderson enquired if further information from John Mullholland would be helpful, Mr Inglis advised significant conversations with Ayr Housing have taken place and moving forward a commissioning model will be considered.

**The Integration Joint Board noted the progress of access to housing options for young people leaving care in South Ayrshire.**

## 7. Primary Care Service Update

A report was submitted (previously circulated) by the Director of Health and Social Care to provide the Board with an update on the progress of the Primary Care Improvement Programme and proposals for further implementation over 2020/22.

Ms Campbell read through the report providing an update on each of the priority areas and noting that the second phase of the implementation plan is underway.

Mr Black informed the Board that Ayrshire are leading in terms of the project in Scotland and thanked the Board for embracing the new ways in working.

**The Board noted (i) the progress of the Primary care Improvement Plan to date; (ii) noted the continued pan Ayrshire collaboration to develop the updated PCIP 2020/2022; (iii) directed NHS Ayrshire & Arran to progress to implementation of the 2020/22 Commissioning Proposals for South Ayrshire as part of Ayrshire-wide work led by East Ayrshire HSCP.**

## 8. Medium Term Financial Strategy

A report was submitted (previously circulated) by the Chief Finance officer to present the Medium Term Financial Strategy to the Board.

The Chief Finance Officer advised following feedback from the auditors that a Medium Term Financial Strategy should be developed. Mr Whiteford and Mrs Keirs prepared the strategy advising the strategy looks at the vision of the IJB and sets out and quantifies the financial challenges ahead and how they can be achieved.

Mr Whiteford explained that if proposals of transformation and efficiencies are not implemented the IJB will face an annual deficit of £13.4 million and by 2024/25 the cumulative deficit will amount to £44.4 million.

Mr Eltringham advised that the Medium Term Financial Strategy will be distributed to Officers of the Board and to the Leader of the Council, discussions will also take place at the Three Way meeting being held early in the new year.

The proposals being suggested to develop the strategy are as follows:-

Mobile Attendant Scheme – The proposal aims to invest in increasing capacity on the service and the opportunity to prevent falls. Mr McClean advised that by investing a small amount in the service, saving can be made in the long term by

people remaining at home. Mr McClean anticipates that savings can be made within a year.

Cunningham Place Development – The proposal seeks additional resources to enable the extension of an independent flat within Cunningham Place and the purchase of a Garden Room which can be used as respite for children and young people in crisis.

Multi-Agency Assessment and Screening Hub – The proposal seeks additional resources to enable the implementation of a whole system MAASH approach to assess and process Police Concerns for vulnerable groups, whether adults or children.

Reablement Capacity – The proposal aims to incorporate closer working relationships with Enhanced Intermediate Care Team, implement a dedicated multi-disciplinary AHP led, region wide Reablement Service for all people who would benefit from a short period of reablement. Invest on reablement by building the established workforce by providing training and instilling a reablement ethos across the service and invest £1.56 million to increase the capacity of reablement from 24.6fte to 75fte enabling 95% of people to receive reablement before being allocated long term care.

Whole Family Whole System Approach – The proposal seeks additional resources to enable the re-design of services to children at risk and in need, identifying concerns earlier from a whole school, whole family perspective. The proposal would seek additional HSCP staff within the school cluster to develop the whole family approach with schools, to keep families together and prevent escalation through the care system and the associated spend.

Signs of Safety – The proposal seeks additional resources to establish the Signs of Safety approach for Children's Health, Care and Justice Services, enabling a whole system culture change to how services are delivered.

Discussion followed regarding the proposals and the Board acknowledged that initial investment will be required however savings will be made in the long term.

Councillor Hunter commented that as the report is looking at proposals to benefit future financial planning he proposed that 'strategy' is the incorrect wording, T. Eltringham suggested 'strategy' be amended to 'forecast', the Board agreed.

The chair thanked those involved in developing the Medium Term Financial Strategy and the associated proposals.

**The Integration Joint Board approved the Medium Term Financial Strategy.**

## **9. Developing Locality Planning in South Ayrshire**

A report was submitted (previously circulated) by the Director of Health and Social Care to inform the members of the Board of the review work and recommendations on Locality Planning in South Ayrshire.

The Director of Health and Social Care advised that the meeting of the Strategic Planning Advisory Group (SPAG) recommendations were made to improve Locality Planning. The SPAG recommended that the terms of reference be updated to reflect the change of name to Locality Planning Partnerships, code of conduct for the meetings which will report in the SPAG meetings. A formal annual report will also be produced.

A relaunch of the Locality planning Partnerships will commence in spring 2020.

**The Integration Joint Board endorsed the recommendations set out in the SPAG report of 15 November 2019 and agreed to (i) improve locality engagement through locating some IJB meetings within locality settings and (ii) use the pre-IJB workshops to hear about locality based work.**

## **10. Any other Business**

Mr Eltringham advised that the posts of Chief Finance Officer and Senior Manager for Planning and Performance have successfully been appointed. A formal announcement will be made in due course.

A formal opening ceremony for Maybole Health Centre will be taking held in January 2020, the date has to be confirmed.

## **11. Date of Next Meeting**

Wednesday, 19th February 2020 at 2pm, in County Hall, County Buildings, Wellington Square, Ayr, KA7 1DR.

The meeting closed at 4.05pm.