



**General Services Revenue Budget
2018/19**

and

**Capital Investment Programme
2018/19 to 2025/26**

**Proposals of the
SNP, Labour and Independent
Members**

1 March 2018

Budget 2018/19

The administration presents the 2018/19 budget to support a strengthened South Ayrshire that works for all but especially those most in need. We are investing in road infrastructure, improving the quality of our facilities and investing in services for the most vulnerable in our communities.

We recognise the current financial restrictions but believe that the burden of balancing the budget should not fall on those citizens least able to pay.

We have focused on reducing costs through improving our revised financing arrangements, amended management structures and reviewing our work processes to achieve efficiencies.

During 2018/19 we will continue this approach by streamlining management structures, retraining staff and promoting cultural change.

We recognise the value of education in helping people to grow and thrive. The schools at the heart of our communities and our lifelong learning ambitions combined with developing place plans for South Ayrshire's 5 towns and villages programme are our investment routes to invest sustainably in our local communities.

Council takes this opportunity to thank the many South Ayrshire residents that took part in our Balancing the Budget survey and to acknowledge their positive influence in the decision making process. The Administration Councillors have considered each of the budget savings options against the 'agree/disagree' criteria and the references to use of facilities where appropriate. There are a number of free text comments that remain under consideration by the budget working group and reports will be prepared for Leadership Panel as those further options are investigated.

Council notes the investment being made in 2018-19 to support the Council Plan.

£3,000,000 additional investment to improve road surfaces;

£17,000 to provide rent free access to school facilities for breakfast clubs;

£100,000 to support improved signage and community engagement in the 5 towns and villages project;

£66,000 additional funding to increase the school clothing grant from £50 to £75;

£65,000 to support the schools at the heart of the community project and additional holiday activities for schools serving the most socially disadvantaged areas;

£75,000 to support staff training and retraining initiatives;

£20,000 to support community galas.

Council requests that, during the course of the forthcoming year, the Chief Executive provide reports to the Leadership Panel to balance the budget for 2019/20;

To continue the process of reviewing the organisational structure for the delivery of services to minimise duplication and provide for effective and efficient processes;

To review the opening hours of facilities for services to ensure they meet public demand;

To review our commercial and marketing functions to ensure that facilities are utilised to the highest extent;

To review the property investment requirements of the Council to maintain the current property portfolio and make recommendations on the extent to which the portfolio can be maintained under decreasing funding arrangements;

In consultation with our Trade Union colleagues review working hours patterns, home working and new technology to ensure that services for South Ayrshire residents are appropriate and accessible.

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Summary Budget Proposals

I) General Services Revenue

Specific Revenue Budget Recommendations for 2018/19:

- (1) to levy a council tax charge of £1,224.23 for Band D, the equivalent of a 3 per cent increase over the 2017/18 charge. The resulting Council Tax for all bands is as follows:

Table 1 - Council Tax bands

Band	2017/18	3% increase	2018/19
A	£792.38	£23.77	£816.15
B	£924.44	£27.74	£952.18
C	£1,056.51	£31.69	£1,088.20
D	£1,188.57	£35.66	£1,224.23
E	£1,561.65	£46.85	£1,608.50
F	£1,931.43	£57.94	£1,989.37
G	£2,327.62	£69.83	£2,397.45
H	£2,912.00	£87.36	£2,999.36

Council tax Band D £1,224.23

- (2) to note that council tax income of £53.765m is available to fund service expenditure in 2018/19 net of:
- ◆ a 2.75 per cent bad debt provisions for the non-collection of Council Tax; and
 - ◆ the estimated implications of applying reductions per the Council Tax Reduction Scheme;
- (3) to utilise Aggregate External Finance of £201.138m to fund planned expenditure per Finance Circular 5/2017. This includes an additional £1.451m for the expansion of 1140hrs Early Learning and Childcare per national policy and the additional £3.366m of funding allocated to the Council by the Scottish Government in February 2018. Of the £3.366m announced in February, £0.728m will be received in 2017/18 and requires to be carried forward to 2018/19;
- (4) to utilise reserves of £1.510m inclusive of £0.652m previously agreed for use in 2018/19 by the Leadership Panel in November 2016;
- (5) to approve 2018/19 net service expenditure of £185.748m as shown in Table 2, excluding Health and Social Care Services, below:

Table 2 – Planned funding and expenditure 2018/19

	£m	£m
Funding:		
Council Tax income		53.765
Aggregate External Finance (AEF)		201.138
Use of reserves		1.510
Total anticipated SAC funding		256.413
Less funding contribution to South Ayrshire HSC		70.665
Total anticipated funding (excluding HSCP)		185.748
Expenditure:		
Base expenditure:		
Base net service expenditure		181.597
Updated service expenditure:		
Pay awards, increments, superannuation etc	3.715	
Key Strategic Objectives (Appendix 2)	3.382	
Improving educational attainment (specific grant funded)	2.413	
Gaelic initiatives (specific grant funded)	0.012	
Revised debt charges (Appendix 8)	0.628	10.150
Efficiency measures:		
Previously approved efficiencies (Appendix 3)	(2.315)	
New efficiencies/savings proposed (Appendix 4)	(3.684)	(5.999)
Total planned net service expenditure (excluding HSCP)		185.748

(6) to note that the planned expenditure of £185.748m shown, excluding Health and Social Care incorporates;

- ◆ directorate base expenditure from 2017/18 totalling, £181.597m;
- ◆ the removal of the £1.000m Change Fund introduced in 2017/18 on a one off basis;
- ◆ additional service expenditure of £7.097m for pay, corporate adjustments and additional investment in key priorities;
- ◆ additional spending of £2.413m for improving educational attainment allocated to schools across the council area as specified by the Scottish Government;
- ◆ additional spending of £0.012m for Gaelic initiatives;
- ◆ increased debt charge expenditure of £0.628m per **Appendix 8** to reflect the updated Capital Investment Programme detailed in **Appendix 6 and 7**;
- ◆ previously approved saving measures of £2.315m per **Appendix 3**; and
- ◆ new saving proposals of £3.684m outlined in **Appendix 4**.

A directorate service expenditure analysis of the above is shown in **Appendix 1**.

- (7) to allocate funding to the South Ayrshire Health and Social Care Integrated Joint Board of £70.665m, as shown in Table 3 below, to be added to the £8.300m of funding provided by the Scottish Government via Health to ensure desired outcomes for Social Care in 2018/19 as follows:

Table 3 – Health and Social Care Partnership funding 2018/19

	£m	£m
Funding:		
Base contribution		67.129
Additional funding provided for:		
Expenditure pressures (per settlement increases)	1.661	
Expenditure pressures (Pay)	0.867	
Expenditure pressures (Demographics etc.)	1.803	
Criminal Justice Social Work (specific grant funding)	1.875	6.206
Efficiency/savings allocation		(2.670)
Total SAC contribution		70.665
Scottish Government funding via Health		8.300
Total anticipated HSCP funding 2018/19		78.965

- (8) to note that the funding made available to the Health & Social Care Partnership from the Council represents a 2.5 per cent increase over the comparable previous years funding allocation;
- (9) to note that the approved Council Financial Strategy is to aim to maintain uncommitted reserves at 2% of net expenditure to meet the potential cost of unforeseen liabilities. This equates to circa £5.1m for 2018/19, inclusive of the Council's delegated Health and Social Care Partnership spending;
- (10) to note that the latest projected uncommitted balances on the Council's General Reserves at 31 March 2018, as considered by the Leadership Panel of 13 February, is estimated to be £9.970m, or 3.92 per cent of planned future expenditure;
- (11) to approve the further use of uncommitted reserves of £3.000m to support the initiatives outlined in Table 4 below for 2018/19:

Table 4 – Use of Uncommitted reserves

	£m
Proposal:	
Contribution to Repairs & Renewals fund	1.500
Contribution to Capital fund	1.500
Total	3.000

- £1.500m as a contribution to the Repairs & Renewals fund to continue the assistance with abnormal repairs and maintenance to Council properties where these arise in an emergency situation and there is no

mainline budget available, or to facilitate asset improvement and efficiencies; and

- £1.500m as a contribution to the Capital fund to assist in potential future capital investment requirements arising from the intended review of the current property portfolio;
- (12) to note that further efficiency proposals will be necessary to achieve a balanced budget for 2019/20, as shown in **Appendix 5**. Further proposals will be developed subject to further discussion and consultation in the coming months;
 - (13) to note that Council charges have been reviewed in line with the Corporate charging policy and any changes will be effective from 1 April 2018;
 - (14) to approve the list of concessions in **Appendix 9** to be applied to various Council charges in 2018/19; and
 - (15) to approve the 2018/19 revenue and capital budgets for Common Good Funds as stated in **Appendix 10 and 11**.

II) General Services Capital Investment Programme

Specific Budget Recommendations for 2018/19 to 2025/26:

- (1) to note that the current six year Capital Investment Programme 2017/18 to 2022/23 was approved by the Council on 2 March 2017. Progress on the current programme continues to be regularly reported to Leadership Panel;
- (2) to note that a review of the capital programme has been undertaken and has resulted in the re-profiling of a number of projects to better reflect current projected timelines and in some cases budgets increased or reduced to reflect more accurate anticipated project spend levels. Further details on the process undertaken are outlined in **Appendix 6**;
- (3) to note that the programme has been extended from its current six year timeframe to an eight year timeframe. This extending of the programme will allow a greater flexibility in the planning of significant capital investment, which tends to have long lead in times, and will ensure adequate preparation and planning in terms of operational service activity.
- (4) to note that the approach to capital asset management has allowed the budget setting process for 2018/19 to incorporate a bid process for new capital investment;
- (5) to note additional investment in ICT of £43.215m is being brought forward for inclusion in the eight year capital investment programme.
- (6) to note the current Council Financial Strategy states that the Council expects to continue to invest in its assets through an average of £25m per annum capital investment over the period of the Strategy. The inclusion of this additional ICT investment is an amendment to the value of the agreed strategy, increasing the investment to an average of £30.4m per annum;
- (7) to approve the overall eight Capital Investment programme (inclusive of projects brought forward from 2017/18 to be completed in future years) which stands at £236.698m as detailed in **Appendix 7** along with the estimated debt charge (revenue) implications of the borrowing required to undertake the programme as outlined in **Appendix 8**; and
- (8) to note that the Council has committed to develop the Ayrshire Growth Deal along with other partner organisations. Given that Growth deal is still being considered at a national level and the exact funding requirements are still to be confirmed, **no account** for any associated Ayrshire Growth Deal capital spend is included within the proposed eight year capital programme attached as **Appendix 7**. Any future investment agreed by Council would require to be factored in to the programme and funded either through the allocation of funding from the 'projects yet to be specified' allowance held in 2022/23 and beyond, additional borrowing, reduced spend elsewhere within the programme, utilising unallocated general reserves or by seeking funding from external sources such as the UK or Scottish Government.

Appendix 1

Directorate Service Expenditure Analysis

	Chief Executive £	People £	Place £	Misc Services £	TOTAL £
Base expenditure	20,190,341	102,160,531	45,191,657	14,054,513	181,597,042
Service Expenditure demands:					
Pay awards, increments, superannuation etc.	426,836	2,117,070	1,127,338	43,938	3,715,182
Additional investment (Appendix 3)	416,000	2,140,927	448,119	377,043	3,382,089
Specific Grant (Educational attainment/Gaelic)	-	2,413,000	-	12,000	2,425,000
Debt charges (Appendix 9)	-	-	-	627,769	627,769
Efficiency/Savings					
Previously approved savings (Appendix 3)	(353,688)	19,165	(14,384)	(1,966,019)	(2,314,926)
New savings (Appendix 4)	(1,103,124)	(639,541)	(1,091,938)	(850,000)	(3,684,603)
NET EXPENDITURE	19,576,365	108,211,152	45,660,792	12,299,244	185,747,553
SAC Health and Social Care Partnership funding					70,665,082
OVERALL PLANNED EXPENDITURE					256,412,635

Additional investment / expenditure pressures

	£
Chief Executive	
Department of Works & Pension - reduced grant contribution	25,000
ICT - Investment in core funding	375,000
Settlement changes – SWF funding increase	16,000
Total Chief Executive	416,000
People	
Ayr Academy new build - SAC unitary charge - full year effect	129,000
Breakfast club – rent waiver	17,000
Gala funding - increase	20,000
Invergarven Special School - New build revenue consequences	5,058
PPP – contract inflationary increase	256,349
School clothing grant - increase	66,000
Settlement changes – Expansion of ELC 600hrs	223,000
Settlement changes – Expansion of ELC 1140hrs	1,359,520
Schools at the heart of the community initiatives	50,000
Holiday programmes	15,000
Total People	2,140,927
Place	
Ayrshire Roads Alliance – contractual increases	91,461
Facilities management increased cost – New build revenue consequences	66,667
Settlement changes – Temporary Accommodation funding reduction	(51,000)
Waste Management – Gate fees/contractual increases	150,000
Improving signage and the 5 towns and villages programme	100,000
Settlement changes – Expansion of ELC 1140hrs Lunches	90,991
Total Place	448,119
Miscellaneous Services	
Insurance premium – contract increase	125,886
Utility increases - Electricity, Non Domestic Rates etc.	159,382
Vehicle, plant and equipment leasing – contract increase	16,775
Training initiatives	75,000
Total Miscellaneous Services	377,043
Total - All Directorates/Services	3,382,089

Appendix 3**Previously approved savings**

	<i>Approved December 2017 £</i>
Chief Executive	
Chief Officer management restructure	353,688
People	
Chief Officer management restructure	(19,165)
Place	
Chief Officer management restructure	14,384
Miscellaneous Services	
Debt charges review	1,966,019
Total all previously approved	2,314,926

New savings proposals

<i>Service area</i>	<i>Proposal</i>	<i>2018/19 £</i>	<i>2019/20 £</i>
Chief Executive			
CEX - 03	Reduce consultancy budget	20,000	-
DIR - 01	Review the administrative directorate support functions and identify efficiencies in the service provision and delete a vacant post.	24,350	-
ECS - 02	Human Resources and Employee Services Teams - adjustments to staffing arrangements.	200,000	-
ECS - 03	Human Resources and Employee Services Teams – only undertake 3 yearly PVG checks for those employees who have to register with Scottish Social Services Council.	10,000	-
FICT - 01	ICT - capital project delivery - staff appropriately costed and allocated to capital projects.	310,000	-
FICT - 03	ICT - Servitor support & maintenance direct charge to HRA	18,000	-
FICT - 04	ICT - Service Contracts Review - simplifying and renegotiating the ICT service and support agreements.	25,000	-
FICT - 05	R & B - removal of Discretionary Housing Payments top up funding provided by SAC - offset by increased funding received from Scottish Government.	113,223	-
FICT - 07	R & B - cancellation of Northgate Data Base Administration (DBA) annual contract - DBA work can be undertaken by ICT at no additional cost.	33,000	-
FICT - 09	R & B - reduction in Sheriff Officer fees in both Council Tax & NDR due to renewal of contract.	70,000	-
FICT – 10/11	Finance - further service review reduction of staffing compliment.	95,000	55,000
LDS - 03	Democratic and Governance - review and reduce staffing resource - delete vacant post in Information Governance.	20,000	-
LDS - 04	Legal and Licensing - review and reduce staffing resource - Delete vacant posts and reduce hours.	60,000	-
LDS - 05	Legal and Licensing - review legal fees budgets.	20,000	-
LDS - 07	Legal Services - review and increase civic licensing fees.	10,000	-
LDS - 08	Legal Services - increase registration fees for weddings.	10,000	-
LDS - 09	Legal & Democratic/Legal & Licensing - restate income budgets.	10,000	-
PR - 06	Risk and Safety, Business Continuity - reduce staff compliment.	31,756	-
PR - 07	Risk and Safety, Business Continuity – reduce/delete various supplies & Service budgets.	6,059	-
PR - 08	Ayrshire Civil Contingencies Team (SAC share) - eliminate property costs by relocating current team from leased offices at Prestwick Airport to join available office space in Newton House.	16,736	-
	Total	1,103,124	55,000

Service area	Proposal	2018/19 £	2019/20 £
People			
CEX-01/02	Policy and Performance - staffing restructure.	60,000	23,000
ENE- CLD-01	Community Learning and Development - reduction in admin support.	52,256	-
ENE-CP&R-01	Community Planning & Regeneration - reduction in community development officers.	42,503	-
ENE-CE-01	Community engagement - cessation of South Ayrshire wide grant fund.	15,000	-
ENE-SLG Inc-01	Enterprise, Development & Leisure - Sport Leisure & Golf - increase Leisure & Golf direct debit minimum membership from 4 to 6 months.	22,000	-
ENE-SLG Inc-02	Enterprise, Development & Leisure - Sport, Leisure & Golf - expand Learn 2 Swim & Learn 2 Dive programmes to provide opportunities for young people to participate	30,000	10,000
ENE-SLG Inc-03	Enterprise, Development & Leisure - Sport, Leisure & Golf - develop & introduce a new range of swimming pool based children's activities.	11,250	3,750
ENE-SLG Inc-04	Enterprise, Development & Leisure - Sport, Leisure & Golf - review & re-launch sport & leisure fitness & activity programme to introduce a new range of activities.	22,500	7,500
ENE-SLG Inc-07	Enterprise, Development and Leisure/Sport and Leisure Services - introduction of new retail items within gyms and pools.	10,000	-
ENE-SLG Inc-08	Enterprise, Development and Leisure/Sport and Leisure Services - increase income via introduction of Customer Relations Officer responsible for increasing number of customers participating in Sport and Leisure activities and events.	15,000	-
ES-04	GIRFEC Staffing - Remove vacant Officers post	36,338	-
ES-06	Senior Management Team - remove Manager post for School staffing	53,649	-
ES-09	Early Years - replace 15 Early Years Teachers with Early Years Practitioners.	204,102	-
ES-13	Instrumental Music Service - introduction of charge of £50 per school term from August 2018 for children and young people who receive instruction from the instrumental music service (£25 and free per term for second and third child respectively).	46,000	-
ES-15	Special Schools - removal of Principal Teacher post (promoted element only).	3,943	-
ES-16	Pupil Transport - reduction in school transport budget.	15,000	-
ES-18	Central Admin Staffing – removal of a clerical post.	-	19,490
ES-20	Central Admin Budgets - reduce central administration budgets.	-	10,000
ES-25	Primary Schools - closure / merger of two medium sized schools.	-	123,077
	Total	639,541	196,817

Service area	Proposal	2018/19 £	2019/20 £
Place			
ENE-ARA-01	Stop evening street lighting patrols between October and March.	10,000	-
ENE-ARA-02	Reduced electricity costs through the LED street lighting capital replacement programme.	69,000	184,000
ENE-ARA-05	Reduce frequency of roads inspections to align with new national Code of Practice.	-	30,000
ENE-ARA Inc-01	Increase car parking charges to align with the charges in the private car parks in Ayr Town Centre.	250,000	-
ENE-ARA Inc-04	Increase charges for permits and orders to better align with other Councils' charges.	25,000	-
ENE-CLD-02	Community Learning and Development - asset transfer of halls.	-	12,000
ENE-CLD-04	Community Learning and Development - Property cost savings from asset transfer of Halls which are owned and run by communities but where the Council has met running costs.	-	24,143
ENE-GSH-04	Housing & Facilities - General Services Housing - Introduce charging for additional services for sheltered housing tenants who are not on income related benefits.	-	20,000
ENE-FM-01	Housing & Facilities - Facilities Management – savings achieved through closure of buildings reducing cleaning and janitation requirements.	-	350,497
ENE-FM-03	Housing & Facilities - Facilities Management - savings achieved through further closure of buildings reducing cleaning and janitation requirements.	-	151,877
ENE - FM Inc - 01	Housing & Facilities - Facilities Management - increase charges in County Buildings Canteen.	5,000	-
ENE-FM Inc-02	Housing & Facilities - Facilities Management - increase the charge for school meals.	12,708	7,943
ENE-FM Inc-03	Housing & Facilities - Facilities Management – pitches, halls and school lets - £5 increase to charges currently below £20 and £10 increase to charges currently £20 or above with the aim of standardising charges at the Scottish local authority benchmark average phased in over a three year period.	50,000	-
ENE-FM Inc-04	Housing & Facilities - Facilities Management and Property Maintenance - introduction of commercial activities following feasibility work.	-	20,000
ENE-NS-01	Neighbourhood Services - Grounds Maintenance - streamlining and rationalisation of transport and machinery.	34,000	-
ENE-NS-03	Neighbourhood Services - Fleet Management - replacement of Council vehicles with reduced cost electric or hybrid alternatives.	10,000	-
ENE-NS-05	Neighbourhood Services – Review and reduce staffing complement.	-	17,000
ENE-NS-06	Neighbourhood Services - Green Space & Streetscene - 10% reduction of overtime budget in each year.	7,000	-
ENE-NS-08	Neighbourhood Services - Green Space & Streetscene - Open Space Strategy. Review and reduce staffing complement.	-	46,500

Service area	Proposal	2018/19 £	2019/20 £
ENE-NS-13	Neighbourhood Services – review and reduction in admin staffing in grounds maintenance.	-	21,000
ENE-NS Inc-01	Neighbourhood Services - Grounds Maintenance - introduce car park charges at locations at Blackburn car park in Ayr, Troon seafront and Bellevue car park in Prestwick.	35,000	90,000
ENE-NS Inc-02	Neighbourhood Services - Bereavement Services - increase in charges.	65,000	50,000
ENE-NS Inc-04	Neighbourhood Services - Waste Management - increase in Special Uplift Charges.	20,000	5,000
ENE-ENT-02	Enterprise, Development & Leisure - Economic Development - reduced building costs within Business Gateway.	50,000	-
ENE-ENT-03	Enterprise, Development & Leisure - Economic Development - reduction in funding to business and sector development.	35,000	-
ENE-PLAN-01	Enterprise, Development & Leisure - Planning - reduction in various non-employee budgets.	30,200	-
ENE-PLAN Inc-01	Enterprise, Development & Leisure - Planning - increased income target as a result of increased number of applications.	31,834	-
ENE-PLAN Inc-03	Enterprise, Development & Leisure - Planning - introduce fees for non-material variations (a request that is made by an applicant to amend a development post decision).	3,000	-
ENE- REQN - 01	Reduce SPT requisition payment based on agreed contribution	40,000	-
LDS-06	Strategic Procurement - review Procurement staffing.	-	40,000
PR-01	CRA - 10% saving is on base budget.	191,478	30,000
PR-03	Workforce reduction of members of staff within Asset Management.	21,615	100,000
PR-04	Reduce HSC non devolved property cost budgets as cost being met through CRA.	54,164	-
PR-05	Workforce reductions of members of staff from Professional Design Services.	41,939	40,000
	Total	1,091,938	1,239,960

Miscellaneous Services/Corporate			
MS-01	Introduce Corporate procurement target	250,000	-
MS-02	Increase annual payroll management target	600,000	-
	Total	850,000	-
Total savings – All Directorates/Services		3,684,603	1,491,777

Equality Impact assessment

Equality Impact Assessment documentation for each of the new savings proposals outlined in **Appendix 4** can be found at:

<https://ww20.south-ayrshire.gov.uk/corporateservices/CorporateFinance/BudgetEQIAs2018-19/SitePages/Home.aspx>

Appendix 5

Indicative Revenue Budget 2019/20 (Including HSCP)

	SAC	HSCP	Total
	£m	£m	£m
Funding:			
Council Tax income	55.870	-	55.870
Aggregate External Finance	201.138	-	201.138
Assumed reduction in General Revenue funding (1.5%)	(2.953)	-	(2.953)
HSCP funding	(70.665)	70.665	-
Total anticipated SAC funding	183.390	70.665	254.055
Direct HSCP funding	-	8.300	8.300
Total anticipated funding	183.390	78.965	262.355
Expenditure:			
Base expenditure:			
Base net service expenditure	185.748	78.965	264.713
Service expenditure pressures:			
Key Strategic Objectives - additional investment (including HSCP)	1.000	3.000	4.000
Pay awards, increments, superannuation etc	4.617	0.823	5.440
Re-profiled/additional debt charges linked to revised capital investment programme (Appendix 8)	0.466	-	0.466
Approved savings			
Savings (Appendix 4)	(1.492)	-	(1.492)
Total revised expenditure	190.339	82.788	273.127
Initial Budget surplus/(gap)	(6.949)	(3.823)	(10.772)

- (1) It should be noted that the above 2019/20 indicative budget assumes:
- ◆ that the additional £4.817m Scottish Government funding, inclusive of the additional £1.451m ELC funding, received in January 2018 is mainlined in to the General Revenue Grant for 2019/20; and thereafter
 - ◆ a 1.5% reduction in General Revenue Grant funding is applied;
 - ◆ that Council Tax is increased by 3% above the 2018/19 level;
 - ◆ that the £8.300m Health & Social Care Partnership direct funding received via Health remains in place but is not increased for 2019/20; and
 - ◆ that an allowance for expenditure pressures for inflation and contractual increases of £4.000m has been included for 2019/20.
- (2) In terms of a sensitivity analysis, any variation in Scottish Government funding from the 1.5% reduction assumed will vary the budget gap accordingly. For example if funding were to reduce by 2.5% instead of the 1.5% assumed, then this would increase the budget gap by a further £1.968m to £12.740m, whereas a 0.5% reduction in government funding would reduce the budget gap by £1.968m to £8.804m.

General Services Capital Investment Programme 2018/19 to 2025/26

1. Background

The draft General Services Proposed eight year Capital Investment Programme has been prepared on the basis of a refresh of the previously approved programme and through the introduction of new projects aligned to the process approved in September 2014 for capital investment planning.

The Corporate Asset Management Group has considered capital bids developed during 2017/18 and submitted by services for recommendation by the group for inclusion in the programme. This process was undertaken by services in consultation with elected members and portfolio holders to allow projects to be discussed and developed at an early stage and allow bids to be developed throughout the year with full appropriate consultation.

Adjustments have been made to the programme to introduce new projects and to ensure funding that is not expended in the current financial year (2017/18) is re-profiled to future years to ensure that projects previously approved by Council are carried out.

New additional strategic investment in ICT of £43.215m is being brought forward for inclusion in the eight year investment programme. ICT projects have been separated into those covering the following classes of ICT assets:

- ◆ **End-User Computing** – Devices and software such as personal computers, laptops, tablets, smart phones, printers, etc., which provide the user interface to other technology-based business processes, information and productivity tools.
- ◆ **ICT Infrastructure** – Core technology such as Network communications, Servers, Storage, Operating Systems, Databases, etc., that enables and connects end-user computing to business systems. Infrastructure has been separated into that provided within our central data centres, and that installed at each of our operating sites (Wide-Area Network or WAN).
- ◆ **Business Systems** - Business Systems are the shared software applications that enable and automate business tasks, transactions and data, resulting in employees, customers, and other stakeholders being more efficient and effective, and processes more compliant.

A total of capital investment programme of £236.698m is proposed for the eight year period 2018/19 to 2025/26.

2. Proposed new/adjusted projects for inclusion (non ICT)

Archive and Registration Centre and Ayr Grammar School Project (Appendix 7 Ref:1[a])

During 2017/18, budgets allocated against the Ayr Grammar and Nursery and the Relocation of Archive Centre were combined into one and additional funds in the amount of £815,000 have also been included in the programme to reflect the extended scope of the project to give a total revised budget of £15,225,000.

Carrick Academy (Appendix 7 Ref:1[b])

The previous Programme allowed investment of £7,010,000 for the modernisation of Carrick Academy. Additional funds of £12,100,000 have been included in the new programme in order to provide a new school as an all through campus, giving a total investment of £19,010,000. This is based on the assumed Council share of cost that will be supplemented to the required amount by Scottish Government in a future successful new schools bid. The budget also shows an estimated funding profile that allows for potential phasing and final demolition and landscaping and will require to be reviewed subject to Project scheme and Government funding. This project will also depend on the outcome of Statutory Consultation on Education.

Shared Campus Project (Glenburn and St Ninian's Primary Schools) (Appendix 7 Ref:1[c])

The previous Programme allowed investment of £9,625,000 for Glenburn Primary. Additional funds of £6,675,000 have been added to provide a shared Campus facility for both Glenburn Primary and St Ninian's Primary on the one site giving a total investment of £16,300,000. This project will also depend on the outcome of Statutory Consultation on Education.

Girvan Academy All Weather Pitch (Appendix 7 Ref:1[d])

An allowance of £850,000 has been made in 2019/20 for the construction of an All Weather pitch in Girvan.

ICT Replacement in Schools (Appendix 7 Ref:3[e])

Re-profiling and additional funding has been added to the programme to include a total amount of £1,100,000 over 5 years for ICT in schools.

School Refurbishment Programme – Various Projects (Appendix 7 Ref:1[f])

A further £3,000,000 has been added to the Programme in 2022/23 for continuation of the works to refurbish schools.

Window and Roof Replacement at Schools and Other Premises – Various Projects (Appendix 7 Ref:1[g])

An allowance of £150,000 has been added to the 2022/23 budget for future window and roof replacement works. These works will be identified and developed to ensure they are carried out in the planned year.

Scheme of Assistance (Appendix 7 Ref:2[a])

Funding has been added to the programme in the amount of £100,000 in 2018/19, £200,000 in each of the years 2019/20 and 2020/21 and £500,000 in each of the years 2022/23, 2023/24 and 2024/25.

Barassie Public Convenience New Build (Appendix 7 Ref:3[a])

Funding of £185,000 has been added to 2018/19 for the creation of direct access WC's at Barassie Shorefront, including an accessible toilet and baby changing facilities.

Bridge Strengthening – Bridge of Coyle Deck Replacement (Appendix 7 Ref:3[b])

Additional funding of £725,000 has been added to 2018/19 for the construction phase of project.

Cemetery Infrastructure Projects (Appendix 7 Ref:3[c])

Budgets have been re-profiled within the Cemeteries Infrastructure line of the Programme by reducing £490,000 in 2020/21, increasing 2021/22 by £490,000 and an increase of £500,000 on the previously allocated budget in 2022/23.

Craigie Additional Sporting Facility (Appendix 7 Ref:3[d])

Funding of £4,715,000 has been added to the programme over four years (2018/19, 2019/20, 2020/21 & 2021/22) for the funding of a new sports facilities with associated car parking at Craigie.

Maybole Town Centre Regeneration – Town Hall (Appendix 7 Ref:3[e])

Funding of £175,000 (£75,000 in 2018/19 and £100,000 in 2019/20) has been allocated to the external fabric repairs and internal re-design to improve the usability of Maybole Town Hall.

Maybole Town Centre Regeneration – Public Realm Improvements to the High Street(Appendix 7 Ref:3[f])

Funding of £825,000 (£100,000 in 2019/20, £100,000 in 2020/21 and £625,000 in 2021/22) has been allocated to improve the fabric and usability of the High Street in Maybole with public realm improvements.

Newton Costal Shore Protection (Appendix 7 Ref:3[g])

Funding of £135,000 has been added to 2022/23 to carry out reinstatement /improvement works to approximately 560m of the existing Newton Shore rock armour costal defence.

Replace Large Tower Play Unit at Ayr Pavilion (Appendix 7 Ref:3[h])

Funding of £260,000 has been added to 2018/19 for the replacement of a major play unit at Ayr Pavilion Play Park.

Road Reconstruction and Improvement (Appendix 7 Ref:3[i])

Additional funding of £3,000,000 has been added for road improvements and reconstruction in 2018/19 which will provide road users with an improved and safer road network. The overall budgets allocated against this line are £4,000,000 in 2018/19, £2,510,000 in 2019/20, £2,750,000 in 2020/21, £1,750,000 in 2021/22 and £1,000,000 in 2022/23.

20mph Infrastructure (Appendix 7 Ref:3[j])

A provision of £250,000 has been made in each of the financial years 2018/19, 2019/20 and 2020/21 to fund the installation of hard engineering to support South Ayrshire Council's 20mph within towns and villages. This will require further consultation on level of works required in various locations.

ARA LED Replacement (Appendix 7 Ref:3[k])

A budget for the replacement of road and street lighting luminaires with energy efficient luminaires has been created. This budget is £2,020,000 in 2018/19 and £2,310,000 in 2019/20.

Street Lighting(Appendix 7 Ref:3[l])

A provision of £250,000 has been made in each of the financial years 2018/19, 2019/20, 2020/21 and 2021/22 to fund the provision of new street lighting.

Waste Transfer Station (Appendix 7 Ref:3[m])

The budget for a new waste transfer facility in Ayr has been re-profiled from 2019/20 and 2020/21 to 2018/19 and 2019/20.

Upgrading of Various Public Conveniences (Phase 2) (Appendix 7 Ref:3[n])

Funding of £670,000 (£355,000 in 2018/19 and £315,000 in 2019/20) has been allocated for the refurbishment and upgrading of public conveniences at various locations and the introduction of charging at a number of locations

Equalities Act Budget – Various Projects(Appendix 7 Ref:4[a])

A further £300,000 has been added to each of the financial years 2019/20 and 2020/21, budget in 2021/22 has been reduced to £300,000 and budget of £300,000 has been allocated to 2023/24.

New Office Accommodation (Appendix 7 Ref:4[b])

The budget within this project has been re-profiled by amending budgets in 2018/19, 2019/20 and 2020/21.

Office and Welfare Facilities at Bridge Street, Girvan (Appendix 7 Ref:4[c])

Funding of £1,750,000 has been added to 2019/20 to allow for the building of a new modern facility which will modernise and upgrade the depot within Bridge Street.

Property Refurbishment (Appendix 7 Ref:4[d])

Funding has been added to the programme in the amount of £1,250,000 and will be utilised in 2022-23. These works will be identified and developed to ensure they are carried out in the planned year.

Rewiring Programme (Appendix 7 Ref:4[e])

A budget of £200,000 has been added to each of the years 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23 to fund rewiring in various properties.

Works to Facilitate Property Rationalisation – Various Properties (Appendix 7 Ref:4[f])

Funding of £100,000 has been added to the Programme in each of the financial years 2019/20, 2020/21, 2021/22 and 2022/23 to continue the programme of works to facilitate property rationalisation.

AVJB Contribution (Appendix 7 Ref:4[g])

£25,000 has been added to the Programme in each of financial years 2018/19 and 2019/20 as the Councils contribution to the Ayrshire Valuation Joint Board.

Facilitate Introduction of Flexible Working (Appendix 7 Ref:4[h])

A further allowance of £100,000 has been added to each of the financial years 2021/22 and 2022/23.

Initial Work on Projects for Future Years (Appendix 7 Ref:4[i])

Provision has been made in the programme for initial work on projects in future years in the amount of £100,000 in 2022/23.

Project Management Costs (Appendix 7 Ref:4[j])

Provision of £95,000 has been made in the Programme in 2022/23 for project management costs.

New Projects yet to be Specifically Identified (Appendix 7 Ref:4[k])

Provision has been made in the programme for new projects yet to be specifically identified in the amount of £46,415,669 over four financial years; £1,063,000 in 2022/23, £15,103,000 in 2023/24, £14,279,669 in 2024/25 and £15,970,000 in 2025/26.

3) Proposed new ICT projects for inclusion

End User Computing (Appendix 7 Ref:5[a])

Funding for end user computing has been included to cover an ongoing rolling programme of replacement for User Devices (including Desktop PCs, Laptop PCs, Tablet devices and Smart Phones), Smart Panels and Data Projectors, and Desktop Software. The expected increase in devices, particularly in schools and mobile/agile staff workers, and a move from data projectors to smart panel technology, has been reflected in the estimates. End-user software licences are due to be renewed in 2018/19 and then repurchased at 3-yearly intervals to maintain support, which is reflected in the higher-than-average year 1 costs. A total of £21,642,000 has been added to the programme over 8 years, with £3,760,000 included for 2018/19.

WAN Infrastructure (Appendix 7 Ref:5[b])

Renewal of networked printers (print/scan/copy multi-function devices), Network communications links, and Wireless access points has been included in the programme. Printers are not expected to need renewal until 2021/22 when they are planned to be updated as a single project at that time. The radio systems that currently make up the council's network communications links are already out-of-support, and need urgent replacement during 2018/19 and 2019/20. A continuing programme of replacing obsolete Wi-Fi hubs while also substantially increasing the availability of Wi-Fi in schools, council premises and public-facing locations has also been included as a work stream. A total of £2,750,000 has been added to the programme over 8 years, with £575,000 included for 2018/19 to install distributed data links and Wi-Fi hubs.

Data Centre Infrastructure (Appendix 7 Ref:5[c])

South Ayrshire Council currently runs a primary data centre at McCalls Avenue, and a secondary service at County Buildings. The data centres host our central server, storage and data communications equipment used across all services, and an allowance for a rolling programme of replacing equipment and software has been included. The facilities also have highly-resilient fire protection, cooling and power (e.g. batteries, generator) equipment, which require upgrades or renewals) on a regular basis. The long-term strategy is to reduce our needs down to a single data centre, but that will require investment in enabling technology for cloud or external hosting. A total of £5,796,000 has been added to the programme over 8 years, with £1,120,000 included for 2018/19 to fund core server software (operating systems and database licences) and general equipment renewal.

Business Applications and Systems (Appendix 7 Ref:5[d])

The Council currently makes use of over 200 different technology systems or applications to support delivery of services. There is a very broad range of sizes and complexities associated with these systems, and the cost to replace or upgrade each is reflected accordingly. Business systems need to work in concert with the infrastructure that supports them, as well as the end-user devices that are used to access the systems, so these systems must be similarly updated, upgraded or replaced at regular intervals – typically the same 5-7 year cycle as all other technologies. A total of £13,026,500 has been added to the programme over 8 years with, an allowance of £1,450,000 in 2018/19 to upgrade or replace the council's digital services platform (web site), email server (exchange), planning and building standards system (IDOX), intranet (SharePoint), telephony (Lync), call centre (NetCall), CRM (Lagan) and help desk (TopDesk) systems.

		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
3)	Our Communities	£	£	£	£	£	£	£	£	£
	Ayr Renaissance Project	130,000	-	-	-	-	-	-	-	130,000
a)	Barassie Public Conveniences New Build	185,000	-	-	-	-	-	-	-	185,000
b)	Bridge Strengthening - Bridge of Coyle Deck Replacement	833,869	-	-	-	-	-	-	-	833,869
	Sauchrie Culvert replacement	49,146	-	-	-	-	-	-	-	49,146
c)	Cemetery Infrastructure Project	1,578,681	1,610,000	1,000,000	790,000	700,000	-	-	-	5,678,681
	Citadel Enhancement	45,695	-	-	-	-	-	-	-	45,695
d)	Craigie Additional Sporting Facility	2,715,000	1,000,000	500,000	500,000	-	-	-	-	4,715,000
	CWSS	153,000	-	-	-	-	-	-	-	153,000
	Girvan Regeneration Project	116,283	-	-	-	-	-	-	-	116,283
	Girvan Harbour Jetty Repairs	-	-	-	300,000	-	-	-	-	300,000
	Heritage Lottery Match Funding - Belleisle - Various Projects	1,396,312	200,000	-	-	-	-	-	-	1,596,312
	Masonhill Crematorium Upgrade of Drainage	-	-	-	250,000	250,000	-	-	-	500,000
e)	Maybole Town Centre Regeneration - Town Hall	75,000	100,000	-	-	-	-	-	-	175,000
f)	Maybole Town Centre Regeneration - Public Realm Improvements to the High Street	-	100,000	100,000	625,000	-	-	-	-	825,000
g)	Newton Coastal Shore protection	-	-	-	-	135,000	-	-	-	135,000
	Northfield Bowling Centre Refurbishment	-	-	-	335,000	200,000	-	-	-	535,000
	Public Conveniences - Various Projects	23,000	-	-	-	-	-	-	-	23,000
h)	Replace Large Tower Play Unit at Ayr Pavilion	260,000	-	-	-	-	-	-	-	260,000
i)	Road Reconstruction and Improvement	4,000,000	2,510,000	2,750,000	1,750,000	1,000,000	-	-	-	12,010,000
j)	20mph Infrastructure	250,000	250,000	250,000	-	-	-	-	-	750,000
k)	ARA - LED Replacement	2,020,000	2,310,000	-	-	-	-	-	-	4,330,000
l)	Street lighting	250,000	250,000	250,000	250,000	-	-	-	-	1,000,000
	Travellers Site	110,375	-	-	-	-	-	-	-	110,375
	Troon Cemetery Extension	300,000	-	-	-	-	-	-	-	300,000
m)	Waste Transfer Station - Walker Road	100,000	1,300,000	-	-	-	-	-	-	1,400,000
	Ayrshire Flood Risk Management Plan	28,630	-	-	-	-	-	-	-	28,630
	Citadel Work to Gymnasium and Reception Area	5,080	-	-	-	-	-	-	-	5,080
	Rozelle House Upgrade Works	155,000	-	-	-	-	-	-	-	155,000
n)	Upgrading of Various Public Conveniences (Phase 2)	355,000	315,000	-	-	-	-	-	-	670,000
		15,135,071	9,945,000	4,850,000	4,800,000	2,285,000	0	0	0	37,015,071

		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
4)	Other investment in:	£	£	£	£	£	£	£	£	£
	<u>Buildings</u>									
	Burns House demolition	-	-	-	1,260,000	-	-	-	-	1,260,000
	Developers' Contributions	1,177,074	-	-	-	-	-	-	-	1,177,074
	Depot Improvement Throughout South Ayrshire Council	250,000	606,000	-	-	-	-	-	-	856,000
	Depots Throughout South Ayrshire - additional works	90,000	-	-	-	-	-	-	-	90,000
	Essential Health and Safety Works at Girvan and Coynton Roads Depots	28,643	-	-	-	-	-	-	-	28,643
	a) Equalities Act Budget - Various Projects	200,090	300,000	300,000	300,000	300,000	-	-	-	1,400,090
	b) New Office Accommodation	6,000,000	6,501,913	850,000	-	-	-	-	-	13,351,913
	c) Office and Welfare Facilities at Bridge Street, Girvan	-	1,750,000	-	-	-	-	-	-	1,750,000
	d) Property Refurbishment - Various Projects	1,367,500	1,500,000	1,279,125	1,250,000	1,250,000	-	-	-	6,646,625
	Relocation of Archive Centre	-	-	825,000	-	-	-	-	-	825,000
	e) Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects	206,905	200,000	200,000	200,000	200,000	-	-	-	1,006,905
	f) Works to Facilitate Property Rationalisation - Various Projects	215,000	200,000	100,000	350,000	100,000	-	-	-	965,000
	<u>Information Technology (legacy budgets)</u>									
	Finance System Upgrade (Budgeting)	160,000	140,000	-	-	-	-	-	-	300,000
	Oracle Systems Development	284,660	-	-	-	-	-	-	-	284,660
	Social Work Client Database	280,617	282,540	-	-	-	-	-	-	563,157
	<u>Other Projects</u>									
	g) AVJB contribution	25,000	25,000	-	-	-	-	-	-	50,000
	h) Facilitate Introduction of Flexible Working	50,000	100,000	250,000	100,000	100,000	-	-	-	600,000
	i) Initial Work on Projects For Future Years	100,000	100,000	100,000	100,000	100,000	-	-	-	500,000
	j) Project Management Costs	120,000	120,000	120,000	120,000	95,000	-	-	-	575,000
	Salix Unallocated Projects	50,000	-	-	-	-	-	-	-	50,000
	k) New projects yet to be specifically identified:	-	-	-	-	1,063,000	15,103,000	14,279,669	15,970,000	46,415,669
		10,605,489	11,825,453	4,024,125	3,680,000	3,208,000	15,103,000	14,279,669	15,970,000	78,695,736

		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
5)	New ICT investment programme	£	£	£	£	£	£	£	£	£
	a) End User Computing	3,760,000	2,115,000	1,745,000	3,670,000	1,945,000	1,930,000	4,066,000	2,411,000	21,642,000
	b) WAN Infrastructure	575,000	575,000	275,000	185,000	335,000	185,000	185,000	435,000	2,750,000
	c) Data Centre Infrastructure	1,120,000	580,000	490,000	960,000	300,000	450,000	1,026,000	870,000	5,796,000
	d) Business systems	1,450,000	1,450,000	1,350,000	1,573,500	980,000	1,150,000	1,200,000	3,873,000	13,026,500
		6,905,000	4,720,000	3,860,000	6,388,500	3,560,000	3,715,000	6,477,000	7,589,000	43,214,500
	Total 8 Year Capital Programme Spend	48,777,788	46,320,453	32,079,125	27,748,500	17,638,000	19,318,000	21,256,669	23,559,000	236,697,535

Appendix 7 – Capital Investment Programme: Funding 2018/19 to 2025/26

	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Total
	£	£	£	£	£	£	£	£	£
Capital grants									
General Capital Grant	11,064,000	-	-	-	-	-	-	-	11,064,000
Estimated capital grant in future years	-	13,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	73,000,000
Specific Capital grants: CWSS	153,000	-	-	-	-	-	-	-	153,000
	11,217,000	13,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	84,217,000
Additional funding identified									
Anticipated capital receipts	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,000,000
Citadel funding brought forward from previous years	45,695	-	-	-	-	-	-	-	45,695
Developers contributions to match expenditure	1,177,074	-	-	-	-	-	-	-	1,177,074
Gypsy travellers site brought forward from previous years	110,375	-	-	-	-	-	-	-	110,375
Other Contributions - Grants / CFCR / CRA	648,216	-	-	-	-	-	-	-	648,216
	2,231,360	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,981,360
Cash funding available	13,448,360	13,250,000	10,250,000	10,250,000	10,250,000	10,250,000	10,250,000	10,250,000	88,198,360
Borrowing	35,329,428	33,070,453	21,829,125	17,498,500	7,388,000	9,068,000	11,006,669	13,309,000	148,499,175
Total funding requirement	48,777,788	46,320,453	32,079,125	27,748,500	17,638,000	19,318,000	21,256,669	23,559,000	236,697,535

Appendix 8 - Capital Investment Programme: Debt Charge implications

	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	£	£	£	£	£	£	£	£
Principal	5,877,043	5,722,139	5,801,541	5,617,360	6,045,848	5,913,053	5,846,632	5,673,659
Interest	6,951,419	7,712,725	8,684,675	9,379,651	9,715,622	10,010,221	10,043,004	10,355,514
Expenses	178,276	179,777	178,597	177,943	178,226	177,738	176,897	176,963
Investment income	(326,033)	(467,619)	(561,142)	(617,256)	(654,666)	(654,666)	(654,666)	(654,666)
	12,680,705	13,147,022	14,103,671	14,557,698	15,285,030	15,446,346	15,411,867	15,551,470
Movement from previous year increase/(decrease)	627,769	466,317	956,649	454,027	727,332	161,316	(34,479)	139,603

Appendix 9 - Proposed Concessions

Notes: The Access to Leisure Scheme – Age Related alters the basis of senior age concession from what is in place currently. At the moment, people aged 60 and above can pay £10 for a card and receive a 25% discount on admission. It is proposed that those people who currently (as at 1 March 2018) have an access to leisure card and continue renew it without a gap can continue to receive the concession at 25% until they are in receipt of state pension. For those people who do not currently have an access to leisure card, they can use the Access to Leisure Scheme – Stay Active and pay £10 and receive a 15% discount on admissions.

The charges for halls and lets exclude Ayr Town Hall and Troon Concert Hall. These are primarily entertainment and event venues and proposals for future charges will be brought to a future Leadership Panel meeting.

The prices below for which concessions are offered are core prices. There may be surcharges or additional charges for example, equipment hire, additional cleaning costs for events with a liquor licence; additional costs for janitation or cleaning if the building is to be opened specially for that let and so on. The revised concessions will be applicable from 5 April 2018.

Service	Proposed Concession		Details
Sport, Golf and Leisure – individual admissions to all activities	Access to Leisure Scheme- Income related	50% off all individual adult and child admission prices 50% off family admission ticket prices 50% off gym, golf and leisure memberships	Any person resident in South Ayrshire who receives income related benefits. Any person resident in South Ayrshire aged 18 or under, in full time education, and whose parent or guardian receives income related benefits. Any person in receipt of state pension and income related benefits No charge made for card.
	Access to Leisure Scheme – Age related	25% off all individual adult admission prices 25% off gym, golf and leisure memberships	Any person resident South Ayrshire in receipt of state pension. Any person resident South Ayrshire in full time education. No charge made for card.
	Access to Leisure Scheme - Disabled	50% off all individual adult and child admission prices 50% off gym, golf and leisure memberships	Blue badge holder or adult resident in South Ayrshire in receipt of: Incapacity benefit; Severe disablement allowance; War disablement pension; Disability living allowance; Industrial injury disablement benefit; Personal Independence Payment. Children resident in South Ayrshire for whom an award of Disability Living Allowance has been made. No charge made for card.
	Access to Leisure Scheme - Carers	25% off all individual adult admission prices 25% off gym, golf and leisure memberships	For individuals resident in South Ayrshire in receipt of carers allowance or carers council tax disregard discount
	Access to Leisure Scheme - Council staff	15% off all individual adult admission prices 15% off gym, golf and leisure memberships	Any employee of South Ayrshire Council No charge made for card.

Service	Proposed Concession		Details
Sport, Golf and Leisure – individual admissions to all activities	Access to Leisure Scheme– looked after and accommodated children	Free for child; 50% off all individual adult admission prices for accompanying adults; or 50% off family ticket 50% off gym, golf and leisure memberships	Eligible children will be identified via Social Work. No charge made for card.
	Access to Leisure Scheme – Stay Active Concession	15% off all individual adult leisure admission prices 15% off gym, golf and leisure memberships	Any adult resident in South Ayrshire who wishes to purchase the card. Charge of £10 made for card.
Car parking	Blue Badge	Free	Holders of Blue Badge Cards park free.
Instrumental music service	Free School meals	Free	Available for children and young people entitled to a free school meal
	SQA course concession	Free	Available for children and young people who are following an SQA music subject after S2
	2nd and subsequent child discount	50% for second child Free for third and subsequent child	Where more than one child in a family is receiving tuition, there is a 50% discount for the second child and the third and subsequent child receives tuition free.
Hire of Neighbourhood Services sports pitches/ school sports pitches/ school classrooms/ games halls/ gym halls/ assembly halls. Excluding Troon Walker and Concert Halls and Ayr Town Hall	Youth concession	25% off full price	For groups whose members/ target market is predominantly those 18 and younger in full time education.
	Elderly concession	25% off full price	For groups whose members/ target market is predominantly those in receipt of state pensions.
	Disabled concession	25% off full price	For groups whose members/ target market is people with disabilities
	Carers concession	25% off full price	For groups whose members/ target market is people in receipt of carers allowance or carers council tax disregard discount
	Community Council/ Tenants and Residents Associations/Parent Teacher Councils Concessions	Free	Free use of rooms to a maximum of 12 business meetings per year.
	Councillor concessions	Free	Free use of rooms for surgeries. If the premises are open at the time of the requested let, the let is free. If we have to open the building specifically, normal let charge is applicable
	Council activities	Free	Free use for Council organised activities. If the premises are open at the time of the requested let, the let is free. If we have to open the building specifically, normal let charge is applicable
Pest control service, High Hedges Applications	Income related concession	50% off full price	Any person who receives income related benefits

Appendix 10

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
Income:					
Rental income	(575,000)	(28,500)	-	-	-
Other income	(7,500)	-	-	-	-
Contribution from South Ayrshire Council	-	-	-	(45,000)	-
Interest on balances	(11,000)	(2,000)	(200)	-	(15)
Total planned income	(593,500)	(30,500)	(200)	(45,000)	(15)
Expenditure:					
Caretaker recharge	21,000	-	-	-	-
Repairs and maintenance	90,000	-	200	1,750	-
Grounds maintenance	170,000	29,100	-	43,000	-
Utilities	48,000	-	-	250	-
Non-domestic rates/ council tax/ water	168,000	900	-	-	-
Insurance	22,000	-	-	-	-
Other property costs	15,500	-	-	-	-
Supplies and services	4,000	-	-	-	-
Other administrative costs	1,000	-	-	-	-
Support Service costs	15,000	-	-	-	-
Grants to voluntary organisations	-	500	-	-	-
Total planned expenditure	553,500	30,500	200	45,000	-
Planned (surplus)/ deficit for the year	(40,000)	-	-	-	(15)
Projected revenue surplus at 1 April 2018	(48,172)	(257,271)	(34,343)	(9,490)	(1,612)
Projected revenue surplus at 31 March 2019	(88,172)	(257,271)	(34,343)	(9,490)	(1,627)

Due to an anticipated reduction in rental income from properties owned by Ayr Common Good Fund, expenditure budgets have had to be reduced accordingly in order to maintain an appropriate level of budgeted surplus.

Appendix 11

Common Good Fund capital budgets 2018/19

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
Projected surplus balance at 1 April 2018	(1,046,533)	(34,699)	-	-	-
Planned expenditure	50,000	-	-	-	-
Anticipated income	(10,000)	-	-	-	-
Projected surplus balance as at 31 March 2019	(1,006,533)	(34,699)	-	-	-

Planned capital expenditure on Common Good Fund properties in 2018/19 relates to Ayr Town buildings boiler replacement.

south
AYRSHIRE
COUNCIL