

**General Services Revenue Budget
2020-21**

and

**Capital Investment Programme
2020-21 to 2029-30**

Proposals of the SNP, Labour and
Independent Members

5 March 2020

Budget 2020-21

It has been a challenge, but once again we have delivered a balanced budget which puts communities at the heart of what we do, and ensures we can continue to make a difference to the people of South Ayrshire every day.

At the core of our spending plans for 2020-21-2029-30, is a capital investment programme which will see well over £362 million spent on our communities, improving education and boosting the local economy. I am proud to say we have a revenue (day-to-day) budget which ensures we are making the most of the public pound.

I'd like to thank those of you who participated in the 'Our Future – Let's Talk' consultation, giving us your views on our future spending. Your feedback has been invaluable in determining the direction of this budget.

Your responses so far have underlined the importance of protecting the delivery of essential services. With this in mind, we have taken the difficult decision to increase Council Tax by 4.84%. This was not a decision taken lightly, but we are determined to protect as many services as we can in the face of further reductions to Council funding. In real terms, this means an increase per household of between 11p and 42p per day – depending on the Council Tax band of the property. An average Council Tax Band D property will see a rise of 17p per day.

We have managed to avoid any closures by finding savings totalling £4.8 million, by using £1 million uncommitted reserves and increasing Council Tax. Of the Council Tax increase, we will commit 1.84% of the 4.84% to support schools and to avoid closing any facilities.

Our proposed revenue budget is £279.6 million, which includes an unprecedented £76.6 million for the South Ayrshire Health and Social Care Partnership, an increase of £2.4 million on last year's commitment. The Partnership will also receive a further £8.3 million directly from the Scottish Government, meaning £84.9 million will be spent to ensure we have health and care systems which allow us to grow well, live well and age well.

We are investing in services and new initiatives which are set to improve lives across South Ayrshire. This includes spending £75,000 to make sure our customer services team continue to deliver the best possible service in the face of increasing demand. We will also invest £75,000 to ensure that, as a Council, we are using local food suppliers and local produce more often.

Over the next decade, we will spend a total of £362.8 million on our capital investment programme, £66.8 million of which will be invested in 2020-21 alone.

We want our children and young people to have every advantage when it comes to learning, so this budget continues our investment in the school estate. We are investing £148 million over the next 10 years in education encompassing a new Maybole Community Campus, St John's Primary school and Wallacetown Early Years Centre in Ayr. Learning in Girvan is set to be transformed by a new Sacred Heart Primary and there will be a shared campus for Glenburn and St Ninian's in Prestwick. Throughout 2020-21 our refurbishment programme in other schools will continue.

We have been working to expand early learning and childcare in line with Scottish Government targets and our budget reflects this commitment. By investing £8.3 million, we will almost double early learning and childcare provision to 1140 hours for all three and four year olds, and eligible two year olds.

We are investing a further £2.3 million, to help close the poverty related attainment gap in our schools, giving our young people the best start in life.

We have committed to a significant investment in our leisure facilities, making South Ayrshire a better place to live, and helping you to care for your health and wellbeing. This investment includes £36.5 million to be spent over the next three years on a new leisure facility in Ayr Town Centre. We have also allocated £400,000 for sporting improvements in Whitletts, £6.7 million for new sports facilities at Craigie and £825,000 for an all-weather pitch in Girvan.

Our ambition to regenerate our town centres for locals and visitors continues. We have committed £825,000 to regenerate Maybole Town Centre over the next two years, in preparation for the completion of the bypass. In Ayr, the transformation of the riverside site is set to continue, with £5 million allocated to turn the bottom of the High Street into an events hub. We have also allocated £825,000 to bring the Ayrshire Archives Centre into the heart of the Ayr as part of the new Ayr Grammar development.

We continue with our significant investment in the Ayrshire Growth Deal, with a total of £18 million available up until 2030, supported by £200 million from the UK and Scottish Governments.

Our roads network is extremely important, not only to locals and visitors, but to commerce as well. With this in mind, we have budgeted an additional £2.5 million to help maintain and improve the network. This will take our 10-year commitment to £17 million. In addition to this, we will invest £3.2 million in street lighting, which includes upgrades to more energy efficient LED bulbs.

We are continuing to focus spending on the things that really matter and will make the biggest difference in our communities. We are tackling inequality, poverty and disadvantage wherever we find them, developing strong partnerships to help us close the gap.

Despite the financial hardships, we have delivered a budget which puts people at heart of the decision-making process. We are standing up for South Ayrshire, and are determined to bring about a lasting legacy for future generations. This won't happen overnight, but in the last three years we have made significant progress.

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Summary Budget Proposals

1. General Services Revenue

Specific Revenue Budget Recommendations for 2020-21:

- (1) to levy a council tax charge of £1,344.96 for Band D, the equivalent of a 4.84 per cent increase over the 2019-20 charge. The resulting Council Tax for all bands is as follows:

Table 1 - Council Tax bands

<i>Band</i>	<i>2019-20</i>	<i>4.84% increase</i>	<i>2020-21</i>
A	£855.25	£41.39	£896.64
B	£997.79	£48.29	£1,046.08
C	£1,140.33	£55.19	£1,195.52
D	£1,282.87	£62.09	£1,344.96
E	£1,685.55	£81.58	£1,767.13
F	£2,084.66	£100.90	£2,185.56
G	£2,512.29	£121.59	£2,633.88
H	£3,143.03	£152.12	£3,295.15

Council tax Band D £1,344.96

- (2) to note that council tax income of £60.827m is available to fund service expenditure in 2020-21 net of:
- ◆ a 2.75 per cent bad debt provisions for the non-collection of Council Tax; and
 - ◆ the estimated implications of applying reductions per the Council Tax Reduction Scheme;
- (3) to utilise Aggregate External Finance of £217.670m to fund planned expenditure. This includes the additional £2.001m of revenue funding allocated to the Council by the Scottish Government in late February 2020;
- (4) to utilise uncommitted reserves of £1.056m to assist in funding planned expenditure; and
- (5) to approve 2020-21 net service expenditure of £202.984m as shown in Table 2, excluding Health and Social Care Services, below:

Table 2 – Planned funding and expenditure 2020-21

	£m	£m
Funding:		
Council Tax income		60.827
Aggregate External Finance (AEF)		217.670
Use of reserves		1.056
Total anticipated SAC funding		279.553
Less funding contribution to South Ayrshire HSC		76.569
Total anticipated funding (excluding HSCP)		202.984
Expenditure:		
Base expenditure:		
Base net service expenditure		188.366
Updated service expenditure:		
Pay awards, increments, superannuation etc.	6.040	
Key Strategic Objectives (Appendix 2)	2.446	
Improving educational attainment (specific grant funded)	2.348	
Gaelic initiatives (specific grant funded)	0.015	
Early Learning and Childcare expansion (specific grant funded)	8.294	
Revised debt charges (Appendix 8)	0.238	19.381
Efficiency measures:		
Previously approved efficiencies (Appendix 3)	(0.575)	
New efficiencies/savings proposed (Appendix 4)	(4.188)	(4.763)
Total planned net service expenditure (excluding HSCP)		202.984

(9) to note that the planned expenditure of £202.984m shown, excluding Health and Social Care incorporates:

- ◆ directorate base expenditure from 2019-20 totalling, £188.366m;
- ◆ additional service expenditure of £8.486m for pay, corporate adjustments and additional investment in key priorities;
- ◆ spending of £2.348m for improving educational attainment allocated to schools across the council area as specified by the Scottish Government;
- ◆ spending of £0.015m for Gaelic initiatives;
- ◆ spending of £8.294m for the expansion of Early Learning & Childcare;
- ◆ increased debt charge expenditure of £0.238m per **Appendix 8** to reflect the updated Capital Investment Programme detailed in **Appendix 6 and 7**;
- ◆ previously approved saving measures of £0.575m, per **Appendix 3**; and
- ◆ new saving proposals of £4.188m outlined in **Appendix 4**.

A directorate service expenditure analysis of the above is shown in **Appendix 1**.

- (10) to allocate funding to the South Ayrshire Health and Social Care Integrated Joint Board of £76.569m, as shown in Table 3 below, to be added to the £8.300m of funding provided by the Scottish Government via Health to ensure desired outcomes for Social Care in 2020-21 as follows:

Table 3 – Health and Social Care Partnership funding 2020-21

	£m	£m
Funding:		
Base contribution		72.190
Additional funding provided for:		
Expenditure pressures	2.379	
Criminal Justice Social Work (specific grant funding)	2.000	4.379
SAC contribution		76.569
Scottish Government funding via Health		8.300
Anticipated HSCP funding 2020-21		84.869

- (11) to note that the funding made available to the Health & Social Care Partnership from the Council represents a 3.24 per cent increase over the comparable previous years funding allocation;
- (12) to note that the approved Council Financial Strategy is to aim to maintain uncommitted reserves at 2 per cent of net expenditure to meet the potential cost of unforeseen liabilities. This equates to circa £5.6m for 2020-21, inclusive of the Council's delegated Health and Social Care Partnership spending;
- (13) to note that the latest projected uncommitted balances on the Council's General Reserves at 31 March 2020, as considered by the Leadership Panel of 18 February, is estimated to be £8.993m, or 3.2 per cent of planned future expenditure following the decision to reschedule the repayment of the 2018-19 Health and Social Care Partnership overspend;
- (14) to note that further efficiencies/savings will be necessary to achieve a balanced budget for 2021-22, as shown in **Appendix 5**;
- (15) to approve the 2020-21 revenue and capital budgets for Common Good Funds as stated in **Appendix 9 and 10**; and
- (16) to agree to allocate £0.200m of resources to each three-member ward and £0.270m to each four-member ward, totalling £0.800m and £1.080m respectively, for capital investment in sporting and leisure capital projects from the £2.195m of VAT recovery funds held within the Capital Fund, with the £0.315m remaining funds to be held for future investment in sporting and leisure related issues that arise. To further agree that officers bring forward reports to Leadership Panel for approval once specific projects have been identified and costed within the financial envelope for each ward area.

2. General Services Capital

Specific Budget Recommendations for 2020-21 to 2029-30:

- (1) to note that the current ten-year Capital Investment Programme 2019-20 to 2028-29 was approved by the Council on 28 February 2019. Progress on the current programme continues to be regularly reported to Leadership Panel;
- (2) to note that a review of the capital programme has been undertaken and has resulted in the re-profiling of a number of projects to better reflect current projected timelines and in some cases, budgets increased or reduced to reflect more accurate anticipated project spend levels. Further details on the process undertaken are outlined in **Appendix 6**;
- (3) to note that the ten-year programme timeframe which now includes £25 million of available investment spend in 2029-30, per the Council's Capital Investment Strategy, allows a greater flexibility in the planning of significant capital investment, which tends to have long lead in times, and will ensure adequate preparation and planning in terms of operational service activity.
- (4) to note that the approach to capital asset management has allowed the budget setting process for 2020-21 to incorporate a bid process for new capital investment;
- (5) to note that £58.894m of additional investment is being brought forward for inclusion in the ten-year capital investment programme;
- (6) to note that the Scottish Government General Capital Grant in 2020-21 is £1.475m below expectations; and therefore
- (7) to agree that the shortfall in grant is mitigated by increased borrowing in 2020-21, safeguarding the current investment plans. To compensate for this increased borrowing in 2020-21, future expenditure and associated borrowing levels require to be reduced accordingly; and
- (8) to approve the overall ten-year Capital Investment programme (inclusive of projects brought forward from 2019-20 to be completed in future years) which stands at £362.817m as detailed in **Appendix 7** along with the estimated debt charge (revenue) implications of the borrowing required to undertake the programme as outlined in **Appendix 8**.

Directorate Service Expenditure Analysis

	Chief Executive £	People £	Place £	Misc Services £	TOTAL £
Base expenditure	21,588,897	116,063,389	40,000,255	10,713,577	188,366,118
Service Expenditure demands:					
Pay awards, increments, superannuation etc.	645,845	4,654,762	758,529	(19,136)	6,040,000
Additional investment (Appendix 2)	459,881	725,682	915,103	345,648	2,446,314
Specific Grant funded expenditure	-	10,566,009	90,991	-	10,657,000
Debt charges (Appendix 8)	-	-	-	237,581	237,581
Efficiency/Savings					
Previously approved savings (Appendix 3)	-	(551,092)	-	(24,000)	(575,092)
New savings (Appendix 4)	(795,684)	(1,113,305)	(1,938,000)	(341,000)	(4,187,989)
NET EXPENDITURE	21,898,939	130,345,445	39,826,878	10,912,670	202,983,932
Health and Social Care Partnership funding					76,569,288
OVERALL PLANNED EXPENDITURE					279,553,220

Additional Investment/ Expenditure Pressures

	£
Chief Executive	
Organisational Development – reduction in Skills Development Scotland grant income	47,019
Settlement changes – Discretionary Housing Payments & Scottish Welfare Fund	187,000
ICT – contractual increases	15,862
Regulatory Services – reduce Legal/Registration income targets	100,000
Increase Customer Services resources to meet customer contact demand	75,000
Increase Communication/branding resources	35,000
Total Chief Executive	459,881
People	
Ayr Academy new build - SAC unitary charge increase	10,781
QMA new build - SAC unitary charge increase	184,966
Semis - contract increase	8,506
Mainstream School transport contractual increase	210,672
ASN school transport contractual increase	62,548
PPP – contract inflationary increase	155,409
All weather pitches – QMA maintenance	13,800
Settlement changes – Counsellors in schools	79,000
Total People	725,682
Place	
Asset Management – Central Repairs Account increase	400,000
Neighbourhood Services – Operational resource requirement	216,224
Neighbourhood Services - Fleet – fuel increase	45,000
Neighbourhood Services - Waste Management – contract increase	80,000
Professional Design Services – Licensing arrangements	10,607
Facilities management – Use of local food produce/suppliers	75,000
Facilities Management – revenue consequences of capital investment	88,272
Total Place	915,103
Miscellaneous Services – held centrally to be allocated	
Ayrshire Valuation Joint Board (AVJB) requisition increase	34,880
Settlement changes – AVJB – Barclay review funding	91,000
Insurance premium – contract increase	144,720
-Utility increases - Electricity, Non-Domestic Rates etc.	75,048
Total Miscellaneous Services	345,648
Total - All Directorates/Services	2,446,314

Previously Approved Savings

	<i>Approved</i>	<i>£</i>
People		
2019/20 agreed staffing changes – 2020-21 full year impact	February Council 2019	382,553
Reduce financial contribution to National Trust for Culzean Country Park - Leadership Panel of 27th November 2018.- full year impact	February Council 2019	100,000
Savings arising from changes to Senior Technicians structure in 2019/20.	May 2019 Executive Leadership Team	17,986
Service Review of the Tourism, Events and Culture teams.	January 2020 Leadership Panel	50,553
Total People		551,092
Corporate		
Introduction of Shared Cost Additional Voluntary Contributions - Phased implementation to allow for uptake.	September 2019 Leadership Panel	24,000
Total Corporate		24,000
Total Saving– All Directorates/Services		575,092

New Savings Proposals

<i>Service area</i>	<i>Proposal</i>	<i>2020-21 £</i>	<i>Responsible Service Lead</i>
Chief Executive			
CEX-S1	Review of Chief Officers Support model.	79,121	Chief Executive
CEX-S3	Chief Officers Admin Support - Review and reduction in Supplies & Services/Admin costs and Third-Party payments.	8,000	Chief Executive
ECS-S3	Reduce external data interchange support arrangement following improvement to business processes.	5,811	Employee Services
ECS-S5	Increase income target for Service Level agreement (SLA) with Energy Agency to reflect actual SLA recharge and apply a 2% inflationary increase.	2,350	Human Resources
FICT-S1	Termination of Housing Benefit remote processing Contract.	63,000	Revenue & Benefits
FICT-S2	Reduction in net cost of Housing Benefit payments to align with reducing benefit caseload.	300,000	Revenue & Benefits
FICT-S3	Phase 1 Benefits Service Review - Re-alignment of Universal Credit Support.	148,773	Revenue & Benefits
FICT-S4	Reduction in ICT revenue Hardware/software contract costs following the introduction of the new ICT operating model.	72,410	ICT Operations
RS-S1	Review and reduce Records Management operation/costs from around October 2020 following relocations from current facility.	15,000	Registration & Information Governance
RS-S2	Reduce the Trading Standards general equipment budget.	4,723	Democratic Governance
RS-S5	Reduce Armed Forces Day budget to align with current spend profile.	500	Democratic Governance
RS-S6	Removal of various Supplies & Services/Transport/Administration cost budgets.	5,545	Legal & Licensing
RS-S7	Removal of various Supplies & Services/Transport/Property cost budgets.	3,590	Risk & Safety
RS-S11	Increase income target to align to current profile and sources of funding.	2,046	Risk & Safety
RS-S12	Increase recharge to Ayrshire Civil Contingencies Team partners to align with shared cost approach.	6,926	Risk & Safety

Service area	Proposal	2020-21 £	Responsible Service Lead
RS-S13	Remove Consumer Advice Team Leader post and realign service provision.	33,974	Trading Standards & Environmental Health
RS-S14	Remove Food Safety Officer posts and realign service provision.	43,915	Trading Standards & Environmental Health
Total Chief Executive		795,684	

People			
ESS-S2	Revise instrumental Music Service income budget to align with uptake.	10,000	Education Support Services
ESS-S3	Reconfiguration of the central Education Quality Improvement Team.	62,723	Education Support Services
ESS-S4	Removal of vacant clerical posts in central education team.	23,393	Education Support Services
ESS-S5	Reduce Central Admin Budgets.	10,000	Education Support Services
ESS-S6	Reduction in Career Long Professional Learning training budget.	10,000	Education Support Services
ASN-S1	Reduction in vacant clerical hours at Southcraig School.	6,205	Additional support Needs
EYPS-S1	Reduction in Primary Class Sizes Teachers budget.	306,500	Early Years and Primary Schools
C&HsgP & CPI-S1	Merge Corporate and Housing Policy team with Corporate Planning and Improvement team.	53,750	Director of People
C&HsgP-S1	Remove Care & Repair legacy budget no longer required.	40,000	Corporate and Housing Policy
C&HsgP-S2	Remove vacant Admin Assistant role in General Services Housing.	35,872	Corporate and Housing Policy
C&HsgP-S4	Revisions to job description for Equalities Officer post resulting in a new job evaluation.	4,246	Corporate and Housing Policy
T&E-S1	Reduce the budget for town centre activities.	12,000	Tourism & Events
T&E-S2	Reduction in Pan Ayrshire tourism activity budget.	16,436	Tourism & Events
CPI-S1	Deletion of vacant post of Strategic Co-ordinator Children's Services Planning. The work of this post is being included in review of quality improvement team (ESS-S3).	64,843	Corporate Planning & Improvement

Service area	Proposal	2020-21 £	Responsible Service Lead
CPI-S2	Reduce various Supplies & Services and Administration cost budgets.	2,950	Corporate Planning & Improvement
CPI-S8	Reduce budget due to changes in service delivery to South Ayrshire 'Voice' model.	2,150	Corporate Planning & Improvement
CE-S1	Remove grant-based Priority Budgeting.	54,000	Corporate Planning & Improvement
L&C-S1	Review of the Libraries, Museums and Galleries service which will include a reduction or reconfiguration of staffing levels.	50,000	Community Services & Facilities
S&L-S1	Reduce Sport & Leisure employee budget through the deletion of vacant posts.	60,023	Community Services & Facilities
S&L-S2	Reduce Sport & Leisure marketing, admin and supplies service budgets.	21,000	Community Services & Facilities
Thematic-S1	Thematic review of the Community Safety and Engagement, CLD, Health and Wellbeing and Employability and Skills.	150,000	Community Services & Facilities
G&CF-S1	Increase of Green Fee by 10% at selected courses.	10,000	Community Services & Facilities
G&CF-S2	Introduction of a new category of enhanced Membership which provides additional benefits to Members for an increase in their annual season ticket cost.	20,000	Community Services & Facilities
G&CF-S3	Apply an increase of 5% to the cost of Golf Season tickets which will include CPI.	50,000	Community Services & Facilities
G&CF-S4	Introduction of Corporate Membership/Multi-Round Bundles.	20,000	Community Services & Facilities
G&CF-S5	Introduction of Sundries/Refreshment Cart at Troon Links and Belleisle Park.	17,214	Community Services & Facilities
	Total People	1,113,305	

Place			
AMCAT-S1	Reduction in property management costs with the demolition of Burns House in 2020.	150,000	Asset Management
AMCAT-S2	Income from rental of industrial units.	44,000	Asset Management
AMCAT-S3	Reduction in property management costs with the demolition of the John Pollock Centre.	47,000	Asset Management
AMCAT-S4	Revenue recovery audit on Council utility bills. Savings figure takes into account payment to contractor (based on a % of savings)	50,000	Asset Management
HSG-S1	Cessation of Housing Support Services for Mathieson House.	38,000	Housing Services

Service area	Proposal	2020-21 £	Responsible Service Lead
HSG-S2	Reduction in budget for the provision of removal and storage services for homeless households.	25,000	Housing Services
HSG-S3	Reduction in budget for transport costs	12,000	Housing Services
HSG-S4	Realignment of budget for Travelling Persons Site. The costs for repairs, maintenance and other running costs for the site will be met by HRA. Offset by reduction in income from the site, resulting in a net saving.	11,000	Housing Services
HSG-S5	Increase income target for homeless temporary accommodation rents to reflect actual recovery rates (One Year non-recurring contribution in 2020-21)	250,000	Housing Services
PBS-S1	Increase income target for Building Warrant fees due to reflect actual income recovery.	48,000	Planning & Building standards
Proc-S1	Proactively managing supplier spend to ensure that income from contracted rebates received are maximised.	30,000	Procurement
ARA-S2	Increase the staff recharge to capital to reflect increased capital investment programme.	100,000	Ayrshire Roads Alliance
ARA-S3	Winter maintenance rationalisation, routing delivered more efficiently.	30,000	Ayrshire Roads Alliance
ARA-S4	Increase winter services carried out for other organisations.	10,000	Ayrshire Roads Alliance
ARA-S5	Fleet Transformation Review - Continued fleet rationalisation and modernisation to reduce downtime.	25,000	Ayrshire Roads Alliance
ARA-S6	Ongoing service efficiencies.	13,000	Ayrshire Roads Alliance
ARA-S7	Improve absence management process to reduce absence levels and associated overtime	10,000	Ayrshire Roads Alliance
ARA-S8	Reduce overtime levels	10,000	Ayrshire Roads Alliance
ARA-S9	Street lighting savings due to LED lights from reduced staff, fleet and materials.	100,000	Ayrshire Roads Alliance
ARA-S10	Increased income through issue of PCNs	10,000	Ayrshire Roads Alliance
ARA-S11	Increase work undertaken for external organisations.	10,000	Ayrshire Roads Alliance
ARA-S12	Generate income through the delivery of National Roadworker Training.	10,000	Ayrshire Roads Alliance

<i>Service area</i>	<i>Proposal</i>	<i>2020-21 £</i>	<i>Responsible Service Lead</i>
E&R-S1	Reduction in the Third-Party Payments budget which is used at the discretion of the service.	70,000	Economic Development
FM-S1	Review of Facilities Management budget lines to align with current costs.	80,000	Facilities Management
FM-S2	Reduced FM costs following closure of the John Pollock Centre in Summer 2020.	30,000	Facilities Management
FM-S3	Standardise cleaning productivity rates across all Primary and Secondary Schools to facilitate an overall reduction in cleaning hours.	65,000	Facilities Management
FM-S7	Increase school meal prices by 10p. Primary school goes from £2.15 to £2.25 and secondary goes from £2.25 to £2.35.	50,000	Facilities Management
FM-S8	Reduce external training costs by carrying out internal Food Safety Training for FM employees and also other council employees.	5,000	Facilities Management
NS-S1	Reduction in transport costs across Council depts following a review by fleet management of use of hired vehicles.	60,000	Neighbourhood Services
NS-S3	3% Commercial Waste Service Price Increase.	30,000	Neighbourhood Services
NS-S6	New management controls in Household Waste Recycling Centres (HWRC).	50,000	Neighbourhood Services
NS-S7	Neighbourhood Services Restructure.	10,000	Neighbourhood Services
NS-S8	Increase Bereavement charges by CPI	30,000	Neighbourhood Services
NS-S9	Treatment of Household Garden Waste and negate the need for approximately 780 tonnes of household garden waste to be sent to a contractor for treatment.	25,000	Neighbourhood Services
PM-S1	Productivity improvement following successful roll out of a mobile work scheduling system.	400,000	Property Maintenance
	Total Place	1,938,000	

<i>Service area</i>	<i>Proposal</i>	<i>2020-21 £</i>	<i>Responsible Service Lead</i>
Corporate			
CORP-01	Increase all applicable external fees and charges by CPI	150,000	-
CORP-02	Reduced SPT requisition payment	6,000	-
CORP-03	Increase payroll Management target	185,000	-
	Corporate Total	341,000	
Total savings – All Directorates/Services		4,187,989	

Equality Impact assessment matrix - for each of the new savings proposals can be found at:

[EQIA – Savings Matrix – Budget 2020-21](#)

Indicative Revenue Budget 2021-22 (Including HSCP)

	SAC	HSCP	Total
	£m	£m	£m
Funding:			
Council Tax income	62.899	-	62.899
Aggregate External Finance	218.674	-	218.674
Assumed reduction in revenue funding (1.0%)	(2.050)	-	(2.050)
HSCP funding	(76.569)	76.569	-
Total anticipated funding	202.954	76.569	279.523
Expenditure:			
Base expenditure:			
Base net service expenditure	202.984	76.569	279.553
Service expenditure pressures:			
Key Strategic Objectives/ additional investment	3.004	-	3.004
Pay awards, increments, superannuation etc.	5.382	-	5.382
HSCP increase on core SAC funding (3%)	-	2.297	2.297
Debt charges (per capital investment plan)	1.450	-	1.450
Previously approved savings (full year effect)	(0.943)	-	(0.943)
CPI increase on fees and charges	(0.150)	-	(0.150)
Total revised expenditure	211.727	78.866	290.593
Initial Budget surplus/(gap)	(8.773)	(2.297)	(11.070)

- (1) It should be noted that the above 2021-22 indicative budget assumes:
- ◆ a 1.0% reduction in General Revenue Grant funding is applied;
 - ◆ that Council Tax is increased by 3% above the 2020-21 level;
 - ◆ that an allowance for expenditure pressures for inflation and contractual increases of £3.004m has been included for 2021-22 (inclusive of £1.004m further expansion of ELC funded by increased specific grant within AEF);
 - ◆ a 3% pay award for 2021-22;
 - ◆ increased debt charges reflect the approved capital investment programme for 2020-21;
 - ◆ that the full year effect of any 2020-21 approved savings is applied: and
 - ◆ that Council external fees and charges prices are increased by CPI.
- (2) Any variation in Scottish Government funding from the 1.0% reduction assumed will vary the budget gap accordingly. A 1% (+ve) or (-ve) variation in revenue grant would increase or decrease the budget gap by £2.050m.
- (3) Every additional 1% increase in Council Tax above the assumed 3% would raise a further £0.609m and reduce the budget gap accordingly.

General Services Capital Investment Programme 2020-21 to 2029-30

1. Background

The General Services Proposed ten-year Capital Investment Programme has been prepared on the basis of a refresh of the previously approved programme and through the introduction of new projects aligned to the process approved in September 2014 for capital investment planning.

The Corporate Asset Management Group has considered capital bids developed during 2019-20 and submitted by services for recommendation by the group for inclusion in the programme. This process was undertaken by services in consultation with elected members and portfolio holders to allow projects to be discussed and developed at an early stage.

Adjustments have been made to the programme to introduce new projects and to ensure funding that is not expended in the current financial year (2019-20) is re-profiled to future years to ensure that projects previously approved by Council are carried out, and other re-profiling of project spend within the programme to ensure the profile of budgets reflect the actual anticipated spend profile.

As a result of the reduced Scottish Government capital grant now confirmed for 2020-21, an increase in borrowing is planned in 2020-21 to replace the reduced grant income thereby ensuring that the current investment programme remains intact. To compensate for this increased borrowing in 2020-21, future expenditure and associated borrowing levels have been reduced accordingly.

A total of capital investment programme of £362.817m is proposed for the ten-year period 2020-21 to 2029-30.

2. Proposed new/adjusted projects for inclusion

Children & Families investment

Carrick Academy (Maybole Campus) (Appendix 7 Ref: 1[a]): Due to recent changes in the funding approach by the Scottish Government and project parameters for the newest round of schools' investment, combined additional funds of £29,461,168 have been added to the programme in 2021-22 to 2022-23 in order to provide a new school as an all through campus giving a total investment of £50,065,000. This increase in expenditure assumes that the associated increase in borrowing costs, linked to the additional expenditure, may be potentially offset by additional outcome-based revenue funding being made available from Scottish Government in the relevant future years.

Educational Campus – St John's Primary School and Wallacetown Early Years Centre (Appendix 7 Ref: 1[b]): This project will bring together St John's and Wallacetown Early Years Centres on the St John's site and the adjacent pitch which is currently being used for parking. A feasibility study will need to be undertaken to determine the best configuration for the site. It is likely that a new facility will be built for St John's Primary and to accommodate the Wallacetown Early Years Centre. Funding

is split over financial years 2026-27 (£2,000,000), 2027-28 (£10,130,000) and 2028-29 (£4,000,000).

Sacred Heart Primary (Appendix 7 Ref: 1[c]): Funding of £1,050,000 has been added to the programme over two years (£150,000 in 2020-21 and £900,000 in 2021-22) for the additional cost of providing a two storey and a low carbon solution.

School Refurbishment Programme – Various Projects (Appendix 7 Ref: 1[d]): Additional funding has been added to the programme to include a total amount of £3,600,000 over two years (£1,800,000 in 2027-28 and £1,800,000 in 2028-29) for school refurbishment works.

Shared Campus Project (Glenburn and St Ninian's Primary Schools) (Appendix 7 Ref: 1[e]): Additional funds of £650,000 have been included in the new programme in 2021-22 (£325,000) and 2022-23 (£325,000) order to provide a low Carbon solution for the Campus project.

Queen Margaret Academy (appendix 7 Ref: 1[f]): Funding of £380,000 has been added to the programme in 2020-21 for the additional costs associated with demolition, clearance and landscaping around the school building.

Window and Roof Replacement – Various Projects (Appendix 7 Ref: 1[g]): An allowance of £150,000 has been added to the programme in 2026-27 to continue the ongoing window and roof improvement works being carried out across the Council's property estate. Condition Surveys have been carried out for all properties, the surveys have highlighted further work that needs to be undertaken in order to improve the property condition.

Communities investment

ARA Bridge Works Capital Programme (Appendix 7 Ref: 3[b]): Additional funding of £590,000 has been made over three years (£28,000 in 2023-24, £362,000 in 2024-25 and £200,000 in 2025-26) for works to bridges.

ARA Girvan Lorry Park (appendix 7 Ref: 3[b]): Additional funding of £191,350 has been added to 2020-21 to provide improvements to the Flushes car park in Girvan.

ARA Local Flood risk investment (appendix 7 Ref: 3[c]): Additional funding of £448,000 has been added over seven years (£64,000 in each year from 2020-21 to 2026-27) for the implementation of the actions identified in the Ayrshire Local Plan District, Local Flood Risk Management Plan (LFRMP). The 2nd cycle of the LFRMP is in the early stages of development and will result in further studies being required. The purpose of the LFRMP is to reduce flood risk for the at-risk communities of South Ayrshire.

ARA Road Reconstruction and Improvement (Appendix 7 Ref: 3[d]): Additional funding of £2,500,000 has been added to 2026-27 to continue to provide road users with an improved and safer road network which will have fewer potholes and a smoother surface.

ARA Street lighting (Appendix 7 Ref: 3[e]): The current programme of investment in street lighting replacement has been extended by a year by adding additional funding of £250,000 in 2026-27.

ARA Traffic Signal Renewals Programme (Appendix 7 Ref: 3[f]): An additional allowance of £188,000 has been added (£48,000 in 2022-23 and £140,000 in 2023-24). Traffic signal apparatus is typically installed with a life expectancy of twenty years - a number of sites within South Ayrshire are either now operating beyond this life expectancy, or are close to this point.

ARA New Traffic signals (Appendix 7 Ref; 3[g]): £240,000 has been added in 2020-21 for the installation of new traffic signals, for the purpose of either enhanced junction control or improved road safety for sites in Loans and Ayr. These new signal locations would consist of the A759 Troon road and the B746 Fullarton Place in Loans, and a new pedestrian crossing on the B743 Heathfield Road to the west of the Old Farm Road junction.

Belleisle Park - Additional Works (Appendix 7 Ref: 3[h]): An additional allowance of £500,000 has been made in 2020-21 for redevelopment works within Belleisle Park in Ayr.

CCTV Public Space Infrastructure (Appendix 7 Ref: 3[i]): Investment of £400,000 has been added to 2020-21 to upgrade and modernise public space infrastructure across South Ayrshire.

Cemetery Infrastructure Project (Appendix 7 Ref: 3[j]): Additional funding of £100,000 has been added in 2026-27 to continue the funding that will support the cemetery infrastructure works being carried out. The majority of these projects are priority led, based on engineering survey reports of all cemeteries and at Masonhill Crematorium. These surveys have allowed a prioritised 10-year programme of repairs to address the serious decline in Bereavement Services infrastructure and reduce the possibility of life and limb incidents.

Cycling, Walking and Safer Streets (Appendix 7 Ref: 3[k]): Investment of £496,000 has been added to the programme to undertake projects linked to specific grant funding provided by the Scottish Government in 2020-21.

Other investment

Equalities Act – Various Projects (Appendix 7 Ref: 4[a]): A further £300,000 has been added 2026-27 to continue the funding that will support the ongoing accessibility improvement worked being carried out across the Council's property estate.

Property Refurbishment – Various Projects (Appendix 7 Ref: 4[b]): Funding of £1,250,000 has been added to the programme in 2026-27 to continue the funding that will support the ongoing refurbishment of the Council's property estate. Condition Surveys have been carried out for all properties, the surveys have highlighted further work that needs to be undertaken in order to improve the property condition.

Rewiring Programme (including Residual Decoration Works etc.) – Various Projects (Appendix 7 Ref: 4[c]): A budget of £200,000 has been added to each of the years 2026-27 to fund the ongoing rewiring programme in various properties.

Works to Facilitate Property Rationalisation – Various Projects (Appendix 7 Ref: 4[d]): Funding of £100,000 has been added to the programme in 2026-27 to continue the programme of works to facilitate property rationalisation.

Ayrshire Valuation Joint Board (AVJB) contribution (appendix 7 Ref: 4[e]): Funding of £15,000 has been included 2020-21 as South Ayrshire Councils share of a capital contribution requested by the AVJB towards system developments.

Facilitate Introduction of Flexible Working (Appendix 7 Ref:4[f]): A further allowance of £100,000 has been added to 2026-27 to continue the funding that will support the Introduction of Flexible Working.

Initial Work on Projects for Future Years (Appendix 7 Ref: 4[g]): A further provision has been made in the programme for initial work on projects in future years in the amount of £100,000 in the financial years 2026-27.

Ayrshire Growth Deal investment (Appendix 7 Ref: 4[h]): Funding of £17,750,000 has been re-profiled within the programme in respect of the Council's remaining contribution (£250,000 anticipated spend in 2019-20) to the overall additional £200m that the Scottish and UK Government have committed to the Ayrshire Growth Deal. This revised profile is based on the latest information derived from the Outline Business Cases for each project which are currently being concluded. It is likely that further re-profiling will be required as information regarding the timing of the Scottish Government and UK Governments contributions becomes clearer.

New Projects yet to be Specifically Identified (Appendix 7 Ref: 4[i]): Provision has been made in the programme for new projects yet to be specifically identified in the amount of £38,057,932 over three financial years; £2,857,932 in 2027-28, £10,200,000 in 2028-29 and £25,000,000 in 2029-30.

Appendix 7 – Capital Investment Programme: Expenditure 2020-21 to 2029-30

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
	£	£	£	£	£	£	£	£	£	£	£
1) Children & Families investment											
Archive and Registration Centre and Ayr Grammar School Project	5,630,000	-	-	-	-	-	-	-	-	-	5,630,000
a) Carrick Academy (Maybole Campus)	3,000,000	21,700,000	25,364,735	-	-	-	-	-	-	-	50,064,735
Early Learning and Childcare - 1140 Hours Expansion - Various Projects	7,457,360	2,423,134	-	-	-	-	-	-	-	-	9,880,494
b) Educational Campus - St John's Primary and Wallacetown Early Years Centre	-	-	-	-	-	-	2,000,000	10,130,000	4,000,000	-	16,130,000
Girvan All Weather Pitch	825,247	-	-	-	-	-	-	-	-	-	825,247
Girvan Primary School	-	-	-	3,000,000	13,000,000	6,440,000	-	-	-	-	22,440,000
ICT Replacement in Schools	220,000	220,000	220,000	-	-	-	-	-	-	-	660,000
c) Sacred Heart Primary	1,150,000	3,600,000	-	-	-	-	-	-	-	-	4,750,000
d) School Refurbishment Programme - Various Projects	2,406,024	2,000,000	3,000,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	-	18,206,024
e) Shared Campus Project (Glenburn and St Ninian's Primary Schools)	2,800,000	8,073,816	6,873,817	-	-	-	-	-	-	-	17,747,633
f) Queen Margaret Academy	380,000	-	-	-	-	-	-	-	-	-	380,000
g) Window and Roof Replacement - Various Projects	158,729	500,000	150,000	150,000	150,000	150,000	150,000	-	-	-	1,408,729
	24,027,360	38,516,950	35,608,552	4,950,000	14,950,000	8,390,000	3,950,000	11,930,000	5,800,000	-	148,122,862

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
	£	£	£	£	£	£	£	£	£	£	£
2) Adults and older people investment											
Scheme of Assistance	600,000	500,000	500,000	500,000	500,000	-	-	-	-	-	2,600,000
	600,000	500,000	500,000	500,000	500,000	-	-	-	-	-	2,600,000

		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
3) Communities investment		£	£	£	£	£	£	£	£	£	£	£
	Ayr Leisure Facility	750,000	15,750,000	20,000,000	-	-	-	-	-	-	-	36,500,000
	Ayr Renaissance Project	100,000	-	-	-	-	-	-	-	-	-	100,000
a)	Ayrshire Roads Alliance - Bridge works	324,144	270,000	395,000	278,000	362,000	200,000	-	-	-	-	1,829,144
	Ayrshire Roads Alliance - Bridge works (Bridge of Coyle Deck Replacement)	178,904	-	-	-	-	-	-	-	-	-	178,904
	Ayrshire Roads Alliance - Girvan Harbour Jetty Repairs	297,121	-	-	-	-	-	-	-	-	-	297,121
b)	Ayrshire Roads Alliance - Girvan Lorry Park	191,350	-	-	-	-	-	-	-	-	-	191,350
	Ayrshire Roads Alliance - LED Replacement	1,709,226	-	-	-	-	-	-	-	-	-	1,709,226
c)	Ayrshire Roads Alliance - Local Flood Risk Plan	64,000	64,000	64,000	64,000	64,000	64,000	64,000	-	-	-	448,000
d)	Ayrshire Roads Alliance - Road Reconstruction and Improvement	2,336,038	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	-	-	-	17,336,038
	Ayrshire Roads Alliance - 20mph Infrastructure	279,331	-	-	-	-	-	-	-	-	-	279,331
e)	Ayrshire Roads Alliance - Street Lighting	250,000	250,000	-	250,000	250,000	250,000	250,000	-	-	-	1,500,000
f)	Ayrshire Roads Alliance - Traffic Signals Renewals Programme	174,428	140,000	140,000	140,000	-	-	-	-	-	-	594,428
g)	Ayrshire Roads Alliance - New Traffic Signals	240,000	-	-	-	-	-	-	-	-	-	240,000
h)	Belleisle Park - Additional Works	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
i)	CCTV Public Space Infrastructure	400,000	-	-	-	-	-	-	-	-	-	400,000
j)	Cemetery Infrastructure Project	1,500,000	1,317,808	1,200,000	500,000	250,000	100,000	100,000	-	-	-	4,967,808
	Craigie Additional Sporting Facility	3,600,000	3,075,000	-	-	-	-	-	-	-	-	6,675,000
k)	Cycling Walking Safer Streets (grant funded works)	496,000	-	-	-	-	-	-	-	-	-	496,000
	Green Waste / Household Recycling and Waste Transfer Station	69,827	11,100,000	-	-	-	-	-	-	-	-	11,169,827
	Masonhill Crematorium Upgrade of Drainage (2021/22 and 2022/23)	-	250,000	250,000	-	-	-	-	-	-	-	500,000
	Maybole Town Centre Regeneration - Town Hall	175,000	-	-	-	-	-	-	-	-	-	175,000
	Maybole Town Centre Regeneration - Public Realm Improvements to the High Street	200,000	625,000	-	-	-	-	-	-	-	-	825,000
	Newton Coastal Shore protection	36,873	-	-	-	-	-	-	-	-	-	36,873
	Northfield Bowling Centre Refurbishment (2021/22 and 2022/23)	-	335,000	200,000	-	-	-	-	-	-	-	535,000
	Place Plans	650,000	500,000	-	-	-	-	-	-	-	-	1,150,000
	Public Conveniences - Various Projects	463,046	-	-	-	-	-	-	-	-	-	463,046
	Rozelle House (grant funded works)	163,653	-	-	-	-	-	-	-	-	-	163,653
	SPT/Transport Scotland Funded Projects	389,682	-	-	-	-	-	-	-	-	-	389,682
	Troon Cemetery Extension	25,000	-	-	-	-	-	-	-	-	-	25,000
	Town Centre fund works	314,000	-	-	-	-	-	-	-	-	-	314,000
	Whitletts Sports Improvements	400,000	-	-	-	-	-	-	-	-	-	400,000
		16,777,623	36,176,808	24,749,000	3,732,000	3,426,000	3,114,000	2,914,000	-	-	-	90,889,431

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
	£	£	£	£	£	£	£	£	£	£	£
4) Other investment											
<u>Buildings</u>											
Burns House demolition	1,260,000	-	-	-	-	-	-	-	-	-	1,260,000
Developers' Contribution related projects	2,000,932	-	-	-	-	-	-	-	-	-	2,000,932
Depot Improvement Throughout South Ayrshire Council - Walker Road Depot - Transfer station	582,791	-	-	-	-	-	-	-	-	-	582,791
Depot Improvement Throughout South Ayrshire Council - Additional Works	90,000	-	-	-	-	-	-	-	-	-	90,000
a) Equalities Act Budget - Various Projects	300,000	300,000	300,000	300,000	300,000	300,000	300,000	-	-	-	2,100,000
Riverside Project	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000
Office and Welfare Facilities at Bridge Street, Girvan	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000
b) Property Refurbishment - Various Projects	1,814,125	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	-	-	-	9,314,125
Refurbishment and Extension to King George V Changing Facilities	578,000	-	-	-	-	-	-	-	-	-	578,000
Relocation of Archive Centre	825,000	-	-	-	-	-	-	-	-	-	825,000
c) Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	-	-	-	1,400,000
d) Works to Facilitate Property Rationalisation - Various Projects	125,000	350,000	100,000	100,000	100,000	100,000	100,000	-	-	-	975,000
<u>Information Technology</u>											
Business systems	3,326,094	1,498,000	1,150,000	1,160,000	1,350,000	1,350,000	1,350,000	-	-	-	11,184,094
End User Computing	1,955,000	4,230,000	1,724,000	1,724,000	4,066,000	1,534,000	1,534,000	-	-	-	16,767,000
Data Centre	710,000	1,140,000	300,000	450,000	300,000	450,000	420,000	-	-	-	3,770,000
WAN Infrastructure	480,387	972,000	224,000	455,000	130,000	130,000	130,000	-	-	-	2,521,387
<u>Other</u>											
e) AVJB contribution	15,000	-	-	-	-	-	-	-	-	-	15,000
f) Facilitate Introduction of Flexible Working	350,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	950,000
g) Initial Work on Projects For Future Years	275,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	875,000
Project Management Costs	120,000	120,000	95,000	-	-	-	-	-	-	-	335,000
Repair & Renewal (works funded by contribution)	367,000	-	-	-	-	-	-	-	-	-	367,000
<u>Economic Regeneration</u>											
h) Ayrshire Growth Deal	500,000	500,000	2,900,000	3,100,000	3,000,000	2,600,000	1,500,000	1,500,000	1,000,000	1,150,000	17,750,000
Hanger space (GPA)	2,786,607	-	-	-	-	-	-	-	-	-	2,786,607
<u>Future Years</u>											
i) New Projects - To Be Identified	-	-	-	-	-	-	-	2,857,932	10,200,000	25,000,000	38,057,932
	25,360,936	10,760,000	8,443,000	8,939,000	10,896,000	8,114,000	6,984,000	4,357,932	11,200,000	26,150,000	121,204,868
Total 10 year Capital Investment programme	66,765,919	85,953,758	69,300,552	18,121,000	29,772,000	19,618,000	13,848,000	16,287,932	17,000,000	26,150,000	362,817,161

Appendix 7 – Capital Investment Programme: Funding 2020-21 to 2029-30

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
	£	£	£	£	£	£	£	£	£	£	£
Capital Grant											
General Capital Grant	8,525,000	-	-	-	-	-	-	-	-	-	8,525,000
Estimated capital grant	-	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	90,000,000
Specific Capital grants:-											
Specific Capital Grant - Early years	4,000,000	-	-	-	-	-	-	-	-	-	4,000,000
Specific Capital Grant - Cycling, Walking & Safer Streets	496,000	-	-	-	-	-	-	-	-	-	496,000
Town Centre Fund	314,000	-	-	-	-	-	-	-	-	-	314,000
	13,335,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	103,335,000
Additional funding identified											
Anticipated capital receipts	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Developers contributions to match expenditure	2,000,932	-	-	-	-	-	-	-	-	-	2,000,932
Other Contributions - Grants / CFCR / CRA/R&R	952,335	-	-	-	-	-	-	-	-	-	952,335
	3,203,267	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	5,453,267
Borrowing	50,227,652	75,703,758	59,050,552	7,871,000	19,522,000	9,368,000	3,598,000	6,037,932	6,750,000	15,900,000	254,028,894
Total funding requirement	66,765,919	85,953,758	69,300,552	18,121,000	29,772,000	19,618,000	13,848,000	16,287,932	17,000,000	26,150,000	362,817,161

Appendix 8 – Capital Investment Programme: Debt Charge Implications

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	£	£	£	£	£	£	£	£	£	£
Principle	5,507,000	5,543,000	6,569,000	7,143,000	7,128,000	7,090,000	7,145,000	7,256,000	7,354,000	7,697,000
Interest	6,924,667	8,389,918	11,002,556	12,536,604	12,866,265	13,172,011	13,175,200	13,141,933	13,053,326	13,203,407
Expenses	173,546	178,840	187,273	189,889	190,661	191,877	192,333	192,673	193,185	193,693
Investment income	(170,625)	(227,500)	(284,375)	(341,250)	(398,125)	(511,875)	(511,875)	(511,875)	(511,875)	(511,875)
	12,434,587	13,884,258	17,474,454	19,528,243	19,786,801	19,942,013	20,000,658	20,078,731	20,088,636	20,582,225
Increase from previous year	237,581	1,449,671	3,590,196	2,053,789	258,558	155,212	58,645	78,074	9,904	493,589

Appendix 9 – Common Good Fund Revenue Budget 2020-21

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
Income:					
Rental income	(570,000)	(30,725)	(150)	-	-
Other income	(7,500)	-	-	-	-
Contribution from South Ayrshire Council	-	-	-	(45,000)	-
Interest on balances	(11,000)	(2,000)	(200)	-	(15)
Total planned income	(588,500)	(32,725)	(350)	(45,000)	(15)
Expenditure:					
Caretaker recharge	21,000	-	-	-	-
Repairs and maintenance	111,000	-	200	1,750	-
Grounds maintenance	170,000	31,225	-	43,000	-
Utilities	53,000	-	-	250	-
Non-domestic rates/ council tax/ water	155,500	-	-	-	-
Insurance	23,500	-	-	-	-
Other property costs	15,500	-	-	-	-
Supplies and services	3,000	-	-	-	-
Other administrative costs	1,000	-	-	-	-
Support Service costs	15,000	-	-	-	-
Grants to voluntary organisations	-	500	-	-	-
Total planned expenditure	568,500	31,725	200	45,000	-
Planned (surplus)/ deficit for the year	(20,000)	(1,000)	(150)	-	(15)
Projected revenue surplus at 1 April 2020	(81,509)	(252,721)	(35,031)	(9,490)	(1,639)
Projected revenue surplus at 31 March 2021	(101,509)	(253,721)	(35,181)	(9,490)	(1,654)

Based on anticipated rental income from properties owned by Ayr Common Good Fund, expenditure budgets have been adjusted accordingly in order to maintain an appropriate level of budgeted surplus.

Appendix 10 – Common Good Fund Capital Budget 2020-21

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
Projected surplus balance at 1 April 2020	(895,305)	(34,699)	(31,158)	-	-
Planned expenditure	-	-	150	-	-
Anticipated income	(10,000)	-	-	-	-
Projected surplus balance as at 31 March 2021	(905,305)	(34,699)	(31,008)	-	-

There is no significant planned capital expenditure on Common Good Fund properties in 2020-2021 at present.

